


NOTICE OF MEETING
Board of Governors Meeting
Truman State University
June 13, 2026

The Truman State University Board of Governors will meet on Saturday, June 13, 2026, on the University campus in Kirksville, Missouri. The meeting, scheduled for 1:00 p.m., will be held in the Conference Room (3000) of the Student Union Building.

The tentative agenda for the meeting is attached to this notice. Items P through R on the agenda are eligible for consideration in closed session under the provisions of Section 610.010 through 610.030 of the Revised Statutes of Missouri, commonly known as the Open Meetings Law. During the open session of the meeting, the Board of Governors will select the items of business to be conducted in closed session and will state its reasons for considering such items in closed session.

Persons with disabilities who need assistance with the meeting should contact the President's Office at Truman State University (200 McClain Hall, presoffice@truman.edu, or 660-785-4100).

Dated this 4th day of June 2026


Susan L. Thomas, Ph.D.
President of the University

June 13, 2026

TENTATIVE AGENDA
Board of Governors Meeting
Truman State University
June 13, 2026

Monday, June 8

4:00 p.m. Board of Governors Academic Affairs and Student Services Committee Conference Call Meeting, McClain Hall 200

Friday, June 12

3:30 p.m. Board of Governors Budget and Capital Projects Committee Meeting, McClain Hall 200

3:30 p.m. Board of Governors Finance and Auditing Committee Meeting, McClain Hall 202

Saturday, June 13

9:00 a.m. Board of Governors Working Session, Conference Room (3000), Student Union Building

1:00 p.m. Board of Governors Meeting, Conference Room (3000), Student Union Building

- ITEM A Call to Order and Chair Report
 - ITEM B Welcome to New Board Member – Doug Villhard
 - ITEM C Resolution of Commendation – Briggs Maynor, National Championships in Poetry Interpretation and Duo Interpretation
 - ITEM C.1 Resolution of Commendation – Jessie Philips, National Championship in Duo Interpretation
 - ITEM C.2 Resolution of Commendation – Lauren Weiss, National Championship in Persuasive Speaking
 - ITEM D Minutes for Open Session of Previous Meeting
 - ITEM E President’s Report
 - ITEM F State Legislative Consultant Report
 - ITEM G Faculty Senate Report
 - ITEM H Finance and Auditing Committee Report
 - ITEM H.1 Financial Report
 - ITEM I Academic Affairs and Student Services Committee Report
 - ITEM I.1 Resolution Amending Chapter 5 of the Code of Policies of the Board of Governors Pertaining to Academic Programs – Master of Science in Data Science
 - ITEM I.2 Resolution Amending Chapter 5 of the Code of Policies of the Board of Governors Pertaining to Academic Programs – Master of Athletic Training
 - ITEM I.3 Nursing Department Manikins
 - ITEM J Budget and Capital Projects Committee Report
 - ITEM J.1 Construction Projects Report
 - ITEM J.2 Contracts for Construction Projects and Equipment Purchases Report
 - ITEM J.3 State Capital Improvement and Maintenance Request for Fiscal Year 2028
 - ITEM J.4 Architectural and Campus Planning Services
 - ITEM K Operating Budgets for Fiscal Year 2027
 - ITEM L Academic Promotion Salary Increases for 2026-27 Academic Year
 - ITEM M Agenda Items for Future Meetings
 - ITEM N Dates for Future Meetings
 - ITEM O Agenda Items for Closed Session
- Closed Session of Board of Governors Meeting, Conference Room, Student Union Building

- ITEM P Minutes for Closed Session of Previous Meeting
- ITEM Q Personnel Actions Report
- ITEM Q.1 Faculty Promotions
- ITEM Q.2 Academic Tenure
- ITEM R General Counsel Report
- ITEM S Motion to Resume Open Session
- Open Session of Board of Governors Meeting, Conference Room, Student Union Building
- ITEM T Motion to Adjourn

ITEM A

Call to Order and Chair Report

DESCRIPTION AND BACKGROUND

Governor William B. Lovegreen, Chair of the Board, will call the meeting to order, acknowledge any Board members participating by phone or absent, and provide a Chair Report as needed.

RECOMMENDED ACTION

This is a discussion item only.

ITEM B**Welcome to New Board Members – Doug Villhard****DESCRIPTION AND BACKGROUND**

Missouri Governor Mike Kehoe appointed Doug Villhard of Glen Carbon, Illinois, as an out-of-state member of the Truman State University Board of Governors, filling the expired term of David L. Bonner. The Missouri Senate confirmed the appointment on April 23.

ITEM C

Resolution of Commendation ~ Briggs Maynor, National Championships in Poetry Interpretation and Duo Interpretation

DESCRIPTION AND BACKGROUND

Briggs Maynor, a May 2026 graduate majoring in Chemistry, from Kansas City, Missouri, was awarded two National Championships at the Pi Kappa Delta National Comprehensive Tournament held March 18-22, 2026, one in Poetry Interpretation and one in Duo Interpretation with his partner, Jessie Philips.

RECOMMENDED ACTION

WHEREAS, the Truman State University Board of Governors desires to recognize students when they attain excellence in nationally competitive activities; and

WHEREAS, Briggs Maynor, a May 2026 graduate in Chemistry, and a member of the Truman State University Forensics Union, was awarded two National Championships at the Pi Kappa Delta National Comprehensive Tournament held March 18-22, 2026, in Springfield, Missouri, one in Poetry Interpretation and one in Duo Interpretation with his partner, Jessie Philips; and

WHEREAS, Briggs also earned a Superior award in After Dinner Speaking and was named an Academic All American, an honor given based on a rigorous application process that highlights the student’s accomplishments in leadership, academics, and service to their community; and

WHEREAS, the 2026 Pi Kappa Delta National Tournament hosted 63 schools from across the nation and hosted more than 1890 student entries;

NOW, THEREFORE, BE IT RESOLVED that the Board of Governors of Truman State University hereby expresses its great appreciation and commendation to Briggs Maynor for his extraordinary achievements and exemplary representation of the University; and

BE IT FURTHER RESOLVED that a copy of this resolution be presented to Briggs as a tangible expression of appreciation and felicitation.

Moved by _____
Seconded by _____

Vote:	Aye	Nay
Burks	_____	_____
Christofferson	_____	_____
Dameron	_____	_____
Gildehaus	_____	_____
Gingrich	_____	_____
Hillier	_____	_____
Lovegreen	_____	_____

ITEM C.1

Resolution of Commendation – Jessie Philips, National Championship in Duo Interpretation

DESCRIPTION AND BACKGROUND

Jessie Philips, a May 2026 graduate majoring in Political Science, from Raymore, Missouri, was awarded a National Championship in Duo Interpretation, with her partner Briggs Maynor, at the Pi Kappa Delta National Comprehensive Tournament held March 18-22, 2026.

RECOMMENDED ACTION

WHEREAS, the Truman State University Board of Governors desires to recognize students when they attain excellence in nationally competitive activities; and

WHEREAS, Jessie Philips, a May 2026 graduate in Political Science, and a member of the Truman State University Forensics Union, was awarded a National Championship in Duo Interpretation, with her partner Briggs Maynor, at the Pi Kappa Delta National Comprehensive Tournament held March 18-22, 2026, in Springfield, Missouri; and

WHEREAS, Jessie was also 4th in the Nation in Poetry Interpretation, 10th in the nation in Prose Interpretation, and earned Excellent awards in After Dinner Speaking and in Program Oral Interpretation; and

WHEREAS, the 2026 Pi Kappa Delta National Tournament hosted 63 schools from across the nation and hosted more than 1890 student entries;

NOW, THEREFORE, BE IT RESOLVED that the Board of Governors of Truman State University hereby expresses its great appreciation and commendation to Jessie Philips for her extraordinary achievements and exemplary representation of the University; and

BE IT FURTHER RESOLVED that a copy of this resolution be presented to Jessie as a tangible expression of appreciation and felicitation.

Moved by _____

Seconded by _____

Vote:

Burks

Christofferson

Dameron

Gildehaus

Gingrich

Hillier

Lovegreen

Aye

Nay

_____	_____
_____	_____
_____	_____
_____	_____
_____	_____
_____	_____
_____	_____

ITEM C.2

Resolution of Commendation – Lauren Weiss, National Championship in Persuasive Speaking

DESCRIPTION AND BACKGROUND

Lauren Weiss, a sophomore majoring in Biology, from Pleasant Hill, Missouri, was awarded a National Championship in Persuasive Speaking at the Pi Kappa Delta National Comprehensive Tournament held March 18-22, 2026.

RECOMMENDED ACTION

WHEREAS, the Truman State University Board of Governors desires to recognize students when they attain excellence in nationally competitive activities; and

WHEREAS, Lauren Weiss, a sophomore majoring in Biology, and a member of the Truman State University Forensics Union, was awarded a National Championship in Persuasive Speaking at the Pi Kappa Delta National Comprehensive Tournament held March 18-22, 2026, in Springfield, Missouri; and

WHEREAS, Lauren also received Excellent Awards in After Dinner Speaking and Impromptu Speaking; and

WHEREAS, the 2026 Pi Kappa Delta National Tournament hosted 63 schools from across the nation and hosted more than 1890 entries;

NOW, THEREFORE, BE IT RESOLVED that the Board of Governors of Truman State University hereby expresses its great appreciation and commendation to Lauren Weiss for her extraordinary achievements and exemplary representation of the University; and

BE IT FURTHER RESOLVED that a copy of this resolution be presented to Lauren as a tangible expression of appreciation and felicitation.

Moved by _____
Seconded by _____

Vote:	Aye	Nay
Burks	_____	_____
Christofferson	_____	_____
Dameron	_____	_____
Gildehaus	_____	_____
Gingrich	_____	_____
Hillier	_____	_____
Lovegreen	_____	_____

ITEM D
Minutes for Open Session of Previous Meeting

RECOMMENDED ACTION

BE IT RESOLVED that the minutes of the open session of the previous meeting on April 11, 2026, are approved.

Moved by _____
Seconded by _____

		Aye	Nay
Vote:	Burks	_____	_____
	Christofferson	_____	_____
	Dameron	_____	_____
	Gildehaus	_____	_____
	Gingrich	_____	_____
	Hillier	_____	_____
	Lovegreen	_____	_____

ATTACHMENT

Minutes for Open Session of Meeting on April 11, 2026

TRUMAN STATE UNIVERSITY
Kirksville 63501

DRAFT MINUTES
OF THE
BOARD OF GOVERNORS

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OPEN SESSION
OF MEETING ON
APRIL 11, 2026

The Board of Governors for Truman State University met on Saturday, April 11, 2026, on the University campus in Kirksville, Missouri. William B. Lovegreen, Chair of the Board of Governors, called the open session to order at 1:00 p.m. in the Conference Room (3000) of the Student Union Building.

All seven voting members participated in the meeting. Taylor W. Burks, Philip J. Christofferson, Jennifer Kopp Dameron, Matt Gildehaus, Nancy Gingrich, Alan Hillier, and William B. Lovegreen. Governor Hillier participated via conference call.

Two non-voting members were in attendance: Mike McClaskey, an out-of-state member, and Adli Jacobs, the student representative. The second out-of-state member position is vacant.

Call to Order and Chair Report

Governor Lovegreen called the meeting to order and welcomed all in attendance.

Welcome to the New Board Members – Matt Gildehaus and Alan Hillier

Governor Lovegreen welcomed two new members of the Board of Governors. On March 5, the Missouri Senate confirmed Missouri Governor Mike Kehoe's appointment of Matt Gildehaus of Washington, Missouri, to the Truman State University Board of Governors, filling the expired term of Kenneth Brooks Miller. Also on March 5, the Missouri Senate confirmed Missouri Governor Kehoe's appointment of Alan Hillier of St. Peters, Missouri, to the Truman State University Board of Governors, filling the expired term of Sarah Burkemper.

Reappointment of Board Members – Nancy Gingrich and Adli Jacobs

Governor Lovegreen noted the reappointments of two members of the Board of Governors. On February 26, the Missouri Senate confirmed Missouri Governor Mike Kehoe's reappointment of Nancy Gingrich of Macon, Missouri, to the Truman State University Board of Governors. On April 9, the Missouri Senate confirmed Missouri Governor Mike Kehoe's reappointment of Adli Jacobs as the Student Representative to the Truman State University Board of Governors.

Resolution of Appreciation – Sarah Burkemper

Governor Dameron moved for the adoption of the following resolution:

WHEREAS, the Honorable Sarah Burkemper served as a member of the Truman State University Board of Governors from March 2012 through March 2026, at the request of the Governor of Missouri in 2012 and 2019, serving as Board Chair in 2016 and 2022, and as Chair of the Finance and Auditing Committee throughout the entire period; and

WHEREAS, Governor Burkemper's service to the University extends beyond that time period, as she previously served as a member of the Truman State University Board of Governors from 2001 to 2007, serving as Board Chair in 2005, and on the Truman State University Foundation Board of Directors beginning in 2007, serving as Foundation President from 2011 to 2014; and

WHEREAS, throughout her 25 years of dedicated service to the University and while working alongside five university presidents, Governor Burkemper

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Kirksville 63501

DRAFT MINUTES
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OPEN SESSION
OF MEETING ON
APRIL 11, 2026

consistently carried out her duties with the highest level of professionalism and wisdom, demonstrated an unwavering commitment to the University's pursuit of excellence and focus on student learning, and served as an expert and steady guiding force in maintaining the University's financial stability, thereby making a lasting impact on its future direction and successes; and

WHEREAS, Governor Burkemper's deep love and commitment to her alma mater earned her the respect and admiration of everyone who had the chance to work with her, and along with her husband Ben and their children Liz, Joe, and Anne, she brought much joy to all those who had the pleasure of connecting with her;

NOW, THEREFORE, BE IT RESOLVED that the Truman State University Board of Governors hereby expresses its immense gratitude to the Honorable Sarah Burkemper for her guidance, leadership, and distinguished service as a member and officer of the Truman State University Board of Governors; and

BE IT FURTHER RESOLVED that a copy of this resolution be presented to Governor Burkemper as a tangible expression of deep appreciation and congratulations.

Governor Christofferson seconded the motion, which was carried by a unanimous vote of 7 to 0. Governor Lovegreen declared the motion duly adopted.

Recognition of 2025 Board Chair – Philip J. Christofferson

Governor Lovegreen presented Governor Christofferson with a framed gavel in recognition of his service as the 2025 Board Chair.

Minutes for Open Session of Previous Meetings

Governor Burks moved for the adoption of the following resolution:

BE IT RESOLVED that the minutes from the open sessions of the previous meetings on January 17, 2026, February 7, 2026, and March 11, 2026, are approved.

Governor Dameron seconded the motion, which was carried by a unanimous vote of 7 to 0. Governor Lovegreen declared the motion duly adopted.

President's Report

Susan L. Thomas, University President, shared a featured engagement report and provided an update on current items of interest. During her report, President Thomas provided a legislative update and updates on several on-campus searches.

Advancement, Foundation Board, and Alumni Board Report

Jackie Jackson, Vice President for University Advancement; Calaneet Balas, President of the Foundation Board of Directors; and Dustin Carmack, President of the Alumni Board of Directors, shared updates from Advancement and their respective boards.

Finance and Auditing Committee Report

Governor Gingrich, Chair of the Finance and Auditing Committee, reported on the meeting held on April 3.

Financial Report

Governor Gingrich presented the Financial Report, which included a review of education and general revenues and expenditures, auxiliary system revenues and expenditures, and Truman State University Foundation revenues and expenditures as of February 28, 2026, compared to February 28, 2025.

Risk Assessment

Governor Gingrich presented the risk assessment, a required procedure during an independent audit, which is reviewed annually by the Finance and Auditing Committee.

Treasurers for Fiscal Year 2027

Governor Gingrich moved for the adoption of the following resolution:

BE IT RESOLVED that the following persons be appointed treasurers for Fiscal Year 2027:

Michael A. Garzanelli	Treasurer
Cheryl Cragg	Assistant Treasurer
Arletta Nelson	Deputy Treasurer

Governor Dameron seconded the motion, which was carried by a unanimous vote of 7 to 0. Governor Lovegreen declared the motion duly adopted.

Primary Depository – Banking Services

Governor Gingrich moved for the adoption of the following resolution:

BE IT RESOLVED that Equity Bank with offices in Kirksville, Missouri, be retained as the primary depository of the University's operating funds for fiscal years 2027 and 2028; and

BE IT FURTHER RESOLVED that the President of the University, or her designee, be authorized to execute a contract with Equity Bank for such services.

Governor Christofferson seconded the motion, which was carried by a unanimous vote of 7 to 0. Governor Lovegreen declared the motion duly adopted.

Budget and Capital Projects Committee Report

Governor Burks, Chair of the Budget and Capital Projects Committee, reported on the meeting held on April 10.

Construction Projects Report

Governor Burks provided an update on construction projects approved by the Board at previous meetings.

Contracts for Construction Projects and Equipment Purchases

Governor Burks noted that no construction projects or individual equipment items costing between \$25,000 and \$100,000 had been undertaken or purchased since the last board meeting.

Ophelia Parrish Exterior Stairs Project

Governor Burks moved for the adoption of the following resolution:

BE IT RESOLVED that the description and budgeted amount for the following project be approved:

<u>Project Name</u>	<u>Project Budget</u>
Ophelia Parrish Exterior Stairs Project	\$115,000

BE IT FURTHER RESOLVED that the President of the University, or her designee, be authorized to execute a contract with the firm; and

BE IT FURTHER RESOLVED that a copy of the project description, as reviewed at the meeting, be attached to the minutes as an exhibit.

Governor Dameron seconded the motion, which was carried by a unanimous vote of 7 to 0. Governor Lovegreen declared the motion duly adopted, and the Secretary designated a copy of the project description as Exhibit A.

Elevator Repair Project

Governor Burks moved for the adoption of the following resolution:

BE IT RESOLVED that the description and budgeted amount for the following project be approved:

<u>Project Name</u>	<u>Project Budget</u>
Elevator Repair Project	\$493,000

BE IT FURTHER RESOLVED that the President of the University, or her designee, be authorized to execute a contract with the firm; and

BE IT FURTHER RESOLVED that a copy of the project description, as reviewed at the meeting, be attached to the minutes as an exhibit.

Governor Gingrich seconded the motion, which was carried by a unanimous vote of 7 to 0. Governor Lovegreen declared the motion duly adopted, and the Secretary designated a copy of the project description as Exhibit B.

Magruder Hall Transformer Replacement Project

Governor Burks moved for the adoption of the following resolution:

BE IT RESOLVED that the description and budgeted amount for the following project be approved:

<u>Project Name</u>	<u>Project Budget</u>
Magruder Hall Transformer Replacement Project	\$113,000

BE IT FURTHER RESOLVED that the President of the University, or her designee, be authorized to execute a contract with the firm; and

BE IT FURTHER RESOLVED that a copy of the project description, as reviewed at the meeting, be attached to the minutes as an exhibit.

Governor Christofferson seconded the motion, which was carried by a unanimous vote of 7 to 0. Governor Lovegreen declared the motion duly adopted, and the Secretary designated a copy of the project description as Exhibit C.

Academic Affairs and Student Services Committee Report

Governor Dameron, Chair of the Academic Affairs and Student Services Committee, reported on the meeting held on April 8.

Marketing Services

Governor Burks moved for the adoption of the following resolution:

BE IT RESOLVED that the President of the University, or her designee, is hereby authorized to accept Enliven Agency's base proposal for the 2026-2027 academic year at a cost of \$648,000; and

BE IT FURTHER RESOLVED that the President of the University, or her designee, be authorized to accept Enliven Agency's extended service proposal for the 2026-2027 academic year at a cost of \$350,000, and

BE IT FURTHER RESOLVED that copies of the proposals be attached to and made a part of the minutes for this meeting.

Governor Dameron seconded the motion, which was carried by a unanimous vote of 7 to 0. Governor Lovegreen declared the motion duly adopted, and the Secretary designated a copy of the proposals as Exhibit D.

Enrollment Fees

Governor Burks moved for the adoption of the following resolution:

BE IT RESOLVED that the following enrollment fees for full-time students be approved, effective with the 2026 Fall Semester:

- 1) Undergraduate students who are enrolled in 12 or more, but less than 18, hours of academic credit for each semester:

Missouri Students	\$10,658 per academic year
Out-of-State Students	\$20,297 per academic year

- 2) The President is authorized to establish graduate pricing tiers that account for specialized and high-cost graduate programs and are competitive with other institutions. Such rates must be designed to include all the designated fees with a single cost per credit hour.

BE IT FURTHER RESOLVED that the designated fee for the Student Recreation Center included above be maintained at \$222 for each full-time equivalent student per academic year; and

BE IT FURTHER RESOLVED that the designated fee for the Student Union included above be maintained at \$330 for each full-time equivalent student per academic year; and

BE IT FURTHER RESOLVED that the following additional enrollment fees for students enrolled in 6 or more semester hours during the academic year be maintained and approved as follows:

- 1) A student activity fee of \$100 per academic year (\$50 per semester);
- 2) A student health fee of \$78 per academic year (\$39 per semester);
- 3) An athletic fee of \$120 per academic year (\$60 per semester);
- 4) An information/technology (itech) fee of \$34 per academic year (\$17 per semester); and
- 5) A sustainability fee of \$10 per academic year (\$5 per semester).

BE IT FURTHER RESOLVED that the freshman orientation fee remains at \$350 for freshman students during the fall semester and a corresponding fee for freshman students participating in comparable orientation programs during other semesters, with each freshman student to pay such an orientation fee only a single time; an additional fee of \$150 for new international students for a total fee of \$500 and a transfer student orientation fee of \$150; and

BE IT FURTHER RESOLVED that the President of the University is authorized to charge tuition and fees for 2026-27 as outlined in Table 4 of the attachment; and

BE IT FURTHER RESOLVED that the President of the University is authorized to establish summer school rates designed to enhance enrollment in such programs; and

BE IT FURTHER RESOLVED that the enrollment fees for part-time students, interim sessions, study abroad, professional development, specialized graduate programs, online programs, and the other enrollment fees and miscellaneous charges not listed in this resolution be established by the President of the University, based on the above fees and charges, in accordance with Section 11.010 and 11.020 of the Code of Policies; and

BE IT FURTHER RESOLVED that a copy of the background information and rationale for this fee proposal be attached to the minutes as an exhibit.

Governor Christofferson seconded the motion, which was carried by a unanimous vote of 7 to 0. Governor Lovegreen declared the motion duly adopted, and the Secretary designated a copy of the background information as Exhibit E.

Agenda Items for Future Meetings

Governor Lovegreen reviewed a list of projected agenda items for the regular meetings during the following year.

Dates for Future Meetings

Governor Christofferson moved for the adoption of the following resolution:

BE IT RESOLVED that the next regular meeting of the Board of Governors be scheduled for Saturday, June 13, 2026, on the University campus in Kirksville, Missouri, beginning at 1:00 p.m., with the understanding that the Chair may alter the starting time and/or place for the meeting by giving due notice of such change; and

BE IT FURTHER RESOLVED that other regular meetings of the Board during the next year be tentatively scheduled for the following dates:

Saturday, August 1, 2026;
Friday, October 23, 2026;
Saturday, December 5, 2026;
Saturday, February 6, 2027; and
Saturday, April 3, 2027.

Governor Burks seconded the motion, which was carried by a unanimous vote of 7 to 0. Governor Lovegreen declared the motion duly adopted.

Agenda Items for Closed Session

Governor Dameron moved for the adoption of the following resolution:

BE IT RESOLVED that this meeting be continued in closed session, with closed records and closed votes as permitted by law, for consideration of the following items as authorized by Section 610.021, Revised Statutes of Missouri:

1. Approval of minutes for the closed session of the last meeting under Subsection 14 of the statute for “Records which are protected from disclosure by law;”
2. Individual personnel actions under Subsection 3 of the statute for “Hiring, firing, disciplining, or promoting of particular employees by a public governmental body when personal information about the employee is discussed or recorded;” and
3. Confidential communications with the General Counsel, as defined in Subsection 1 of the statute.

Governor Gingrich seconded the motion, which was carried by a unanimous vote of 7 to 0, with Governors Burks, Christofferson, Dameron, Gildehaus, Gingrich, Hillier, and Lovegreen voting Aye. Governor Lovegreen declared the motion duly adopted.

The closed session of the meeting began shortly after 2:20 p.m.

The open session of the meeting resumed shortly after 4:30 p.m.

Motion to Adjourn

With no further business, Governor Burks moved to adjourn the meeting. Governor Gingrich seconded the motion, which was carried by a unanimous vote of 7 to 0. Governor Lovegreen declared the motion duly adopted, and the meeting was adjourned at 4:35 p.m.

Taylor W. Burks
Secretary of the Board of Governors

I hereby certify that the foregoing minutes were approved by the Board of Governors on the 13th day of June 2026

William B. Lovegreen
Chair of the Board of Governors

ITEM E
President's Report

DESCRIPTION AND BACKGROUND

Dr. Sue Thomas, the University President, will provide a President's Report.

RECOMMENDED ACTION

This is a discussion item only.

ITEM F
State Legislative Consultant Report

DESCRIPTION AND BACKGROUND

GibbonsWorkman LLC serves as the University's State Governmental Relations Services Consultant. Mike Gibbons will be in attendance to provide the firm's annual report.

RECOMMENDED ACTION

This is a discussion item only.

ITEM G
Faculty Senate Report

DESCRIPTION AND BACKGROUND

Dr. Chad Mohler, Faculty Senate President, Professor of Philosophy and Religion, and Chair of the Department of Social Sciences and Human Inquiry, will provide the annual Faculty Senate Report.

RECOMMENDED ACTION

This is a discussion item only.

ITEM H
Finance and Auditing Committee Report

DESCRIPTION AND BACKGROUND

Nancy Gingrich, Chair of the Finance and Auditing Committee, will report on the meeting held on June 12.

RECOMMENDED ACTION

This is a discussion item only.

ITEM H.1
Financial Report

DESCRIPTION AND BACKGROUND

The Financial Report includes a review of education and general revenues and expenditures, auxiliary system revenues and expenditures, and Truman State University Foundation revenues and expenditures as of April 30, 2026, compared to April 30, 2025.

RECOMMENDED ACTION

This is a discussion item only.

ATTACHMENT

Truman State University Financial Report – April 30, 2026, compared to April 30, 2025

Truman State University Financial Report

April 30, 2026 compared to April 30, 2025

Education & General (Pages A1-A3)

Overall revenue increased by \$1.3M (1.6%) to \$80.9M. The distribution by source for the last three fiscal years is outlined in Figure 1. Fiscal year-to-date revenues were 88% of budget.

Tuition revenue grew \$1.1M (3.6%) to \$32.8M due to a coinciding 4% price escalation and a 1% improvement in full-time enrollment.

As a result of a 1.5% increase in appropriations, State of Missouri revenue of \$41.2M was \$608,480 greater than prior year.

Student fee revenue increased by \$178,752 (5.5%) to \$3.4M, and specific variances are detailed in Figure 2. Other revenue fell \$658,969 (15.8%) to \$3.5M due to less investment income associated with the University's fixed income portfolio.

Figure 1: Education & General Revenues

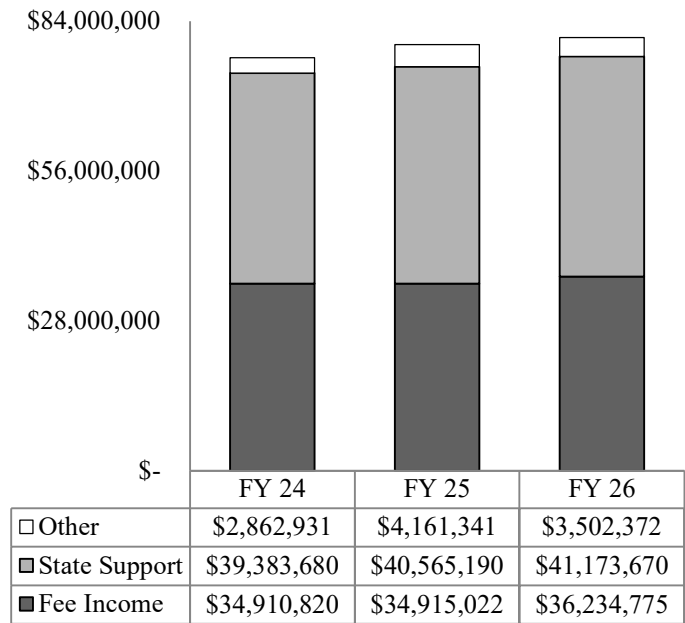
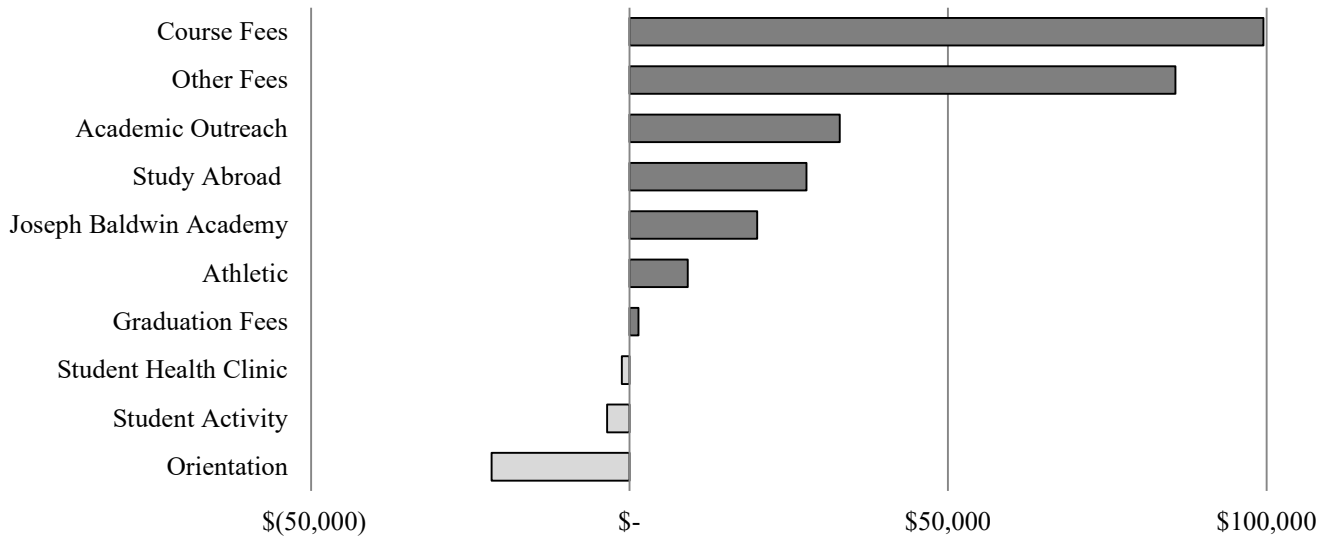


Figure 2: Local Fee Revenue Variances (FY 25 to FY 26)



Education and general expenses increased \$4.6M (6.1%) to \$80M. Fiscal year-to-date expenses were 82% of budget. Spending for the last three fiscal years is outlined in Figure 3, and notable variances included:

- Institutional aid grew \$2.3M (13.5%). The variance was comprised of increased awards for first-time students of \$1.4M and transfer students of \$237,536. The remaining difference was due to higher scholarship renewals resulting from an 8% increase in institutional aid from the prior fiscal year.
- Compensation grew \$1.9M (4.4%). A 2% average faculty increase, an \$825 annual staff increase and a mandatory 18% increase to the student wage rate contributed to higher overall salaries. Associated benefit costs also grew due to the higher salaries, a 1.5% MOSERS pension rate increase and higher health insurance costs.

- Office contracts increased \$307,462 (13%) due to higher technology renewals (\$227,461) and additional admissions software purchases (\$79,013).
- Utilities grew \$97,281 (4%) as a result of a 12% Ameren rate increase.
- Maintenance & Repair rose \$70,050 (21%) based on contracted service costs associated with two redundant air conditioning units that safeguard the McClain Hall data center.
- Equipment and capital expenses rose \$53,584 (10%) based on replacement purchases of a bus (\$219,273) and a back-hoe loader (\$104,429).

Auxiliary Systems (Pages B1-B3)

Revenue rose \$1.5M (8.7%) to \$18.7M due to a \$1.4M (9%) increase in residence life income resulting from a 5% growth in student residents, a 4.5% increase in room rates and a 4% increase in board rates.

Student Union revenue grew by \$83,057 (8%) to \$1.1M based on slightly higher enrollment and a corresponding \$30 increase to the associated per student fee. Recreation Center income edged higher by \$6,853 (1%) to \$672,960. Other auxiliary revenue fell \$14,762 (7%) to \$199,620 due to non-recurring transfers from the Truman State University Foundation for printed materials. The revenue distribution for the last three fiscal years is outlined in Figure 4, and fiscal year-to-date revenues were 104% of budget.

Expenses increased \$962,180 (7.6%) to \$13.6M. Fiscal year-to-date expenses were 75% of budget. Expenses were allocated across auxiliary units as illustrated in Figure 5 and included the following variances:

- Overall meal costs increased \$504,471 (9%) due to higher food prices, more campus catering and an increase in summer camp populations.
- Compensation grew \$213,419 (8%) due to an \$825 annual staff increase, an 18% student wage rate increase and higher overall benefit costs.
- Institutional aid grew \$165,120 (12%) as overall scholarship increases resulted in greater residual funding available for housing costs.
- Utilities increased \$105,628 (8%) based on higher electric and natural gas rates.
- Other expenses fell \$104,408 (15%) due to lower insurance premiums.

Figure 3: Education & General Expenses

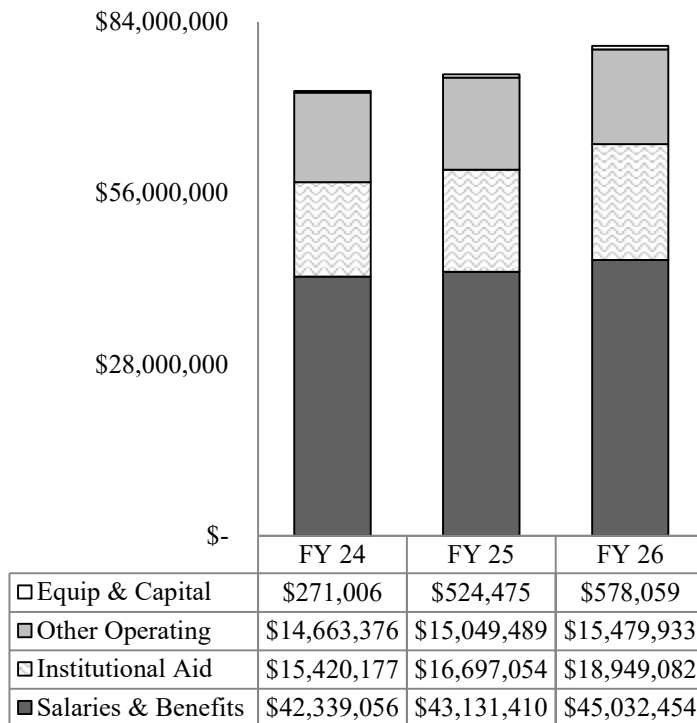


Figure 4: Auxiliary Revenues

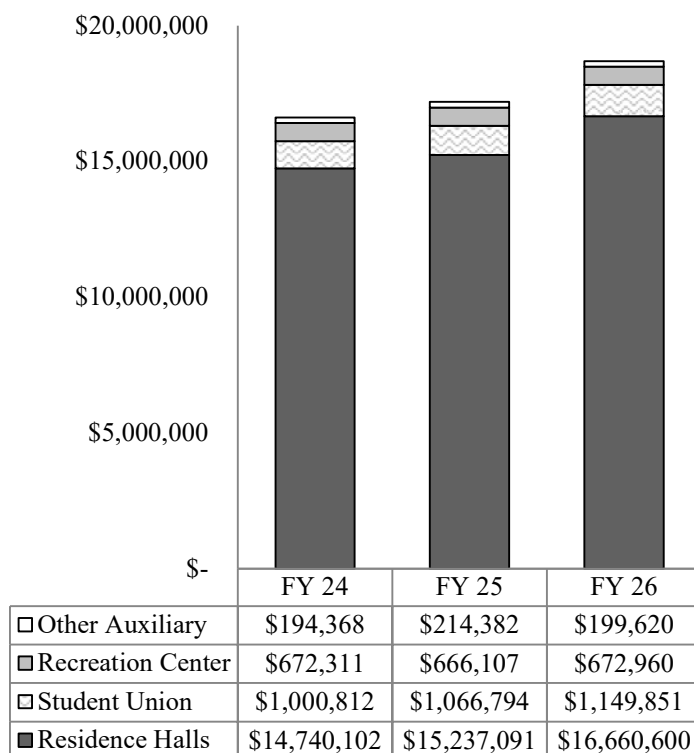
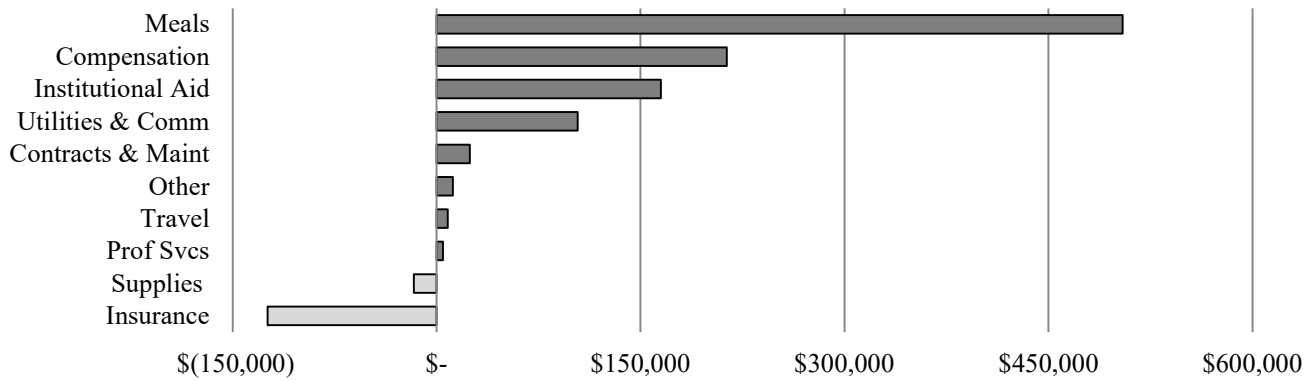


Figure 5: Auxiliary Expense Variances (FY 25 to FY 26)



Truman State University Foundation (Pages C1-C3)

Statement of Net Position (Page C-1)

Net position increased \$17.3M (22%) to \$97.1M. Current assets grew by \$328,576 (5%) to \$7M due to timing differences, as certain funds were in transit to the endowment. Non-current assets grew \$16.9M (23%) to \$90.7M based on an increase in overall investment value. Loans receivable, net of an allowance for uncollectible accounts, fell \$76,115 (56%) to \$59,991 due to fewer outstanding student loans. Current liabilities grew \$11,120 (4%) to \$269,123 based on an accounts payable increase. Non-current liabilities fell \$88,149 (26%) to \$246,833 due to fewer charitable gift annuities.

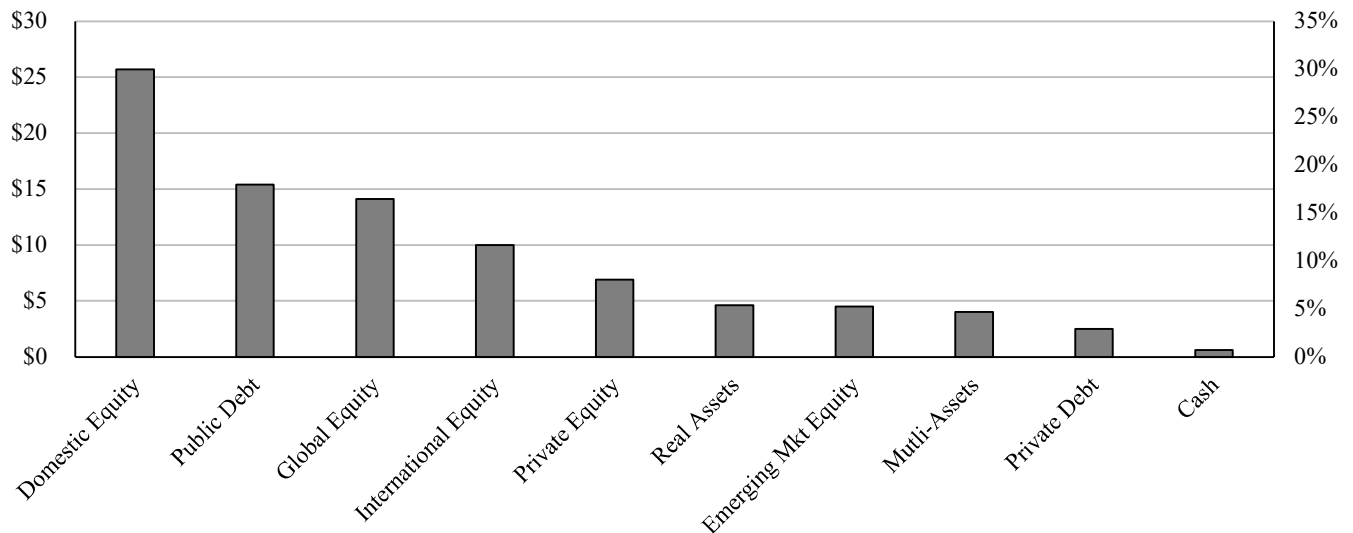
Statement of Revenues, Expenditures and Changes in Net Position (Page C-2)

Overall giving increased \$2.4M to \$4.8M due primarily to significant estate gifts which will generate future scholarship opportunities. Investment revenue grew \$8.4M to \$11.3M based on unrealized gains of \$6.5M and realized gains of \$2M. Net expenses and University transfers grew \$250,994 (6%) to \$4.2M due to a \$321,449 (24%) increase in scholarship awards, and \$200,750 in admission-related consulting and software costs. The additional expenditures were partially offset by non-recurring transfers to the University associated with the prior year's Innovation Grant program and capital project funding.

Investments Schedule (Page C-3)

Investments (including endowed, short-term, long-term, and annuities) increased by \$17.3M (22%) to \$96.9M. Year-over-year gains, predominantly unrealized, were concentrated in domestic and international equity funds, up \$6.7M (28%) and \$2.2M (13%), respectively. Endowment returns on a three- and five-year basis were 13.5% and 6.7% respectively. The Endowment was comprised of the asset classes illustrated below in Figure 6. The Foundation also held beneficial interests in certain trusts, and their combined value increased \$166,466 (4%) to \$4.6M.

Figure 6: Endowed Pool Investments (millions)



Truman State University
Budget to Actual
For the period ending April 30

Education & General	FY26 Budget	FY26 To Date	Percent of Budget This Year	Percent of Budget Last Year
Revenues				
State Sourced Income	\$ 50,936,492	\$ 41,173,670	80.8%	
Local Income	40,698,059	39,737,147	97.6%	
Total Budgeted Revenues	91,634,551	80,910,817	88.3%	88.5%
Rollover from prior year	6,283,566			
Total Resources to Spend	\$ 97,918,117			
Expenses				
Faculty/Staff Salaries	36,461,799	30,035,071	82.4%	
Student Employment	3,582,185	2,135,064	59.6%	
Fringe Benefits	16,426,410	12,862,319	78.3%	
Total Salaries & Fringe Benefits	56,470,394	45,032,454	79.7%	78.3%
Equipment & Capitalized Expense	1,202,341	578,059	48.1%	43.3%
Operations				
Other Expense	19,045,382	13,021,167	68.4%	
Institutional Aid	17,300,000	18,949,082	109.5%	
Utilities	3,900,000	2,458,766	63.0%	
Total Operations	40,245,382	34,429,015	85.5%	79.2%
Total Education & General Expense	\$ 97,918,117	\$ 80,039,528	81.7%	78.3%

Truman State University
Operating Receipts by Fund
For the period ending April 30

Education & General	FY24 Receipts	FY25 Receipts	FY26 Receipts	Change FY25 to FY26	% Change FY25 to FY26
State Appropriation					
State Appropriation	\$ 39,383,680	\$ 40,565,190	\$ 41,173,670	\$ 608,480	1.5%
Total State Sourced Income	39,383,680	40,565,190	41,173,670	608,480	1.5%
Enrollment Fees					
Enrollment Fees	31,640,944	31,665,855	32,806,856	1,141,001	3.6%
Course Fees	1,456,690	1,418,722	1,518,243	99,521	7.0%
Other Fees	988,420	1,035,614	1,110,402	74,788	7.2%
Student Activity Fees	267,917	258,193	254,691	(3,502)	-1.4%
Athletic Fees	332,961	320,876	330,051	9,175	2.9%
Health Clinic Fees	223,888	215,762	214,532	(1,230)	-0.6%
Total Student Fees	34,910,820	34,915,022	36,234,775	1,319,753	3.8%
Other Operating & Non-Operating	2,862,931	4,161,341	3,502,372	(658,969)	-15.8%
Total Education & General	\$ 77,157,431	\$ 79,641,553	\$ 80,910,817	\$ 1,269,264	1.6%

**Truman State University
Operating Expense by Fund
For the period ending April 30**

	<u>FY24 Expense</u>	<u>FY25 Expense</u>	<u>FY26 Expense</u>	<u>Change FY25 to FY26</u>	<u>% Change FY25 to FY26</u>
Education & General					
Salaries & Fringe Benefits					
Faculty & Staff Salaries	\$ 28,758,101	\$ 29,101,600	\$ 30,035,071	\$ 933,471	3.21%
Student Employment	1,854,180	1,950,915	2,135,064	184,149	9.44%
Fringe Benefits	11,726,775	12,078,895	12,862,319	783,424	6.49%
Total Salary & Fringe Benefits	42,339,056	43,131,410	45,032,454	1,901,044	4.41%
Equipment & Capital Expenses	271,006	524,475	578,059	53,584	10.22%
Operations					
Institutional Aid	15,420,177	16,697,054	18,949,082	2,252,028	13.49%
Travel	1,443,335	1,353,806	1,357,082	3,276	0.24%
Utilities	2,429,841	2,361,485	2,458,766	97,281	4.12%
Professional Services	2,713,315	2,849,165	2,833,369	(15,796)	-0.55%
Supplies	1,304,753	1,505,599	1,509,402	3,803	0.25%
Office Contracts	1,981,563	2,338,854	2,646,316	307,462	13.15%
Library Acquisitions	958,008	839,518	882,042	42,524	5.07%
Communications	465,912	462,421	418,995	(43,426)	-9.39%
Energy Lease Principal & Interest	630,000	630,000	630,000	-	0.00%
Maintenance & Repair	294,076	328,742	398,792	70,050	21.31%
Other Expense	2,442,573	2,379,899	2,345,169	(34,730)	-1.46%
Total Operations	30,083,553	31,746,543	34,429,015	2,682,472	8.45%
Total Education & General	\$ 72,693,615	\$ 75,402,428	\$ 80,039,528	\$ 4,637,100	6.15%

Truman State University
Budget to Actual
For the period ending April 30

Auxiliary Systems	FY26 Budget	FY26 To Date	Percent of Budget This Year	Percent of Budget Last Year
Revenues				
Residence Halls	\$ 15,923,000	\$ 16,660,600		
Student Union	1,113,000	1,149,851		
Recreation Center	635,000	672,960		
Other Auxiliary	229,000	199,620		
Projected Draw on Reserves	-	-		
Total Budgeted Revenues	17,900,000	18,683,031	104.4%	103.0%
Rollover from prior year	283,241			
Total Resources to Spend	\$ 18,183,241			
Expenses				
Salaries	1,313,199	1,098,658		
Student Salaries	434,625	602,196		
Fringe Benefits	817,859	1,183,508		
Total Salaries & Fringe Benefits	2,565,683	2,884,362	112.4%	108.4%
Equipment /Capitalized Expense	73,701	154,770	210.0%	0.0%
Operations				
Bond Principal & Interest	2,757,944	291,472	10.6%	
Meals-Contract Food Service	6,322,500	5,461,512	86.4%	
Other Expense	3,211,303	1,807,264	56.3%	
Institutional Aid	1,320,350	1,540,422	116.7%	
Utilities	1,931,760	1,441,884	74.6%	
Total Operations	15,543,857	10,542,554	67.8%	68.1%
Total Auxiliary Expense	\$ 18,183,241	\$ 13,581,686	74.7%	74.3%

**Truman State University
Operating Receipts by Fund
For the period ending April 30**

	<u>FY24 Receipts</u>	<u>FY25 Receipts</u>	<u>FY26 Receipts</u>	<u>Change FY25 to FY26</u>	<u>% Change FY25 to FY26</u>
Auxiliary					
Residence Halls	\$ 14,740,102	\$ 15,237,091	\$ 16,660,600	\$ 1,423,509	9.3%
Student Union	1,000,812	1,066,794	1,149,851	83,057	7.8%
Recreation Center	672,311	666,107	672,960	6,853	1.0%
Other Auxiliary	194,368	214,382	199,620	(14,762)	-6.9%
Total Auxiliary	<u><u>\$ 16,607,593</u></u>	<u><u>\$ 17,184,374</u></u>	<u><u>\$ 18,683,031</u></u>	<u><u>\$ 1,498,657</u></u>	<u><u>8.7%</u></u>

**Truman State University
Operating Expense by Fund
For the period ending April 30**

	<u>FY24 Expense</u>	<u>FY25 Expense</u>	<u>FY26 Expense</u>	<u>Change FY25 to FY26</u>	<u>% Change FY25 to FY26</u>
Auxiliary					
Salaries & Fringe Benefits					
Administrative & Staff Salaries	\$ 1,048,815	\$ 1,040,583	\$ 1,098,658	\$ 58,075	5.6%
Student Wages	503,229	539,376	602,196	62,820	11.6%
Fringe Benefits	1,105,357	1,090,984	1,183,508	92,524	8.5%
Total Salary & Fringe Benefits	<u>2,657,401</u>	<u>2,670,943</u>	<u>2,884,362</u>	<u>213,419</u>	<u>8.0%</u>
Equipment & Capital Expenses	<u>62,817</u>	<u>62,817</u>	<u>154,770</u>	<u>91,953</u>	<u>146.4%</u>
Operations					
Institutional Aid	1,035,638	1,375,302	1,540,422	165,120	12.0%
Supplies	187,440	278,862	262,140	(16,722)	-6.0%
Office Contracts	175,456	179,811	186,675	6,864	3.8%
Communications	26,476	25,240	23,468	(1,772)	-7.0%
Meals-Contract Food Service	4,958,282	5,061,581	5,461,512	399,931	7.9%
Meals-Other	264,553	259,401	363,941	104,540	40.3%
Utilities	1,393,486	1,336,256	1,441,884	105,628	7.9%
Professional Services	28,816	34,320	39,050	4,730	13.8%
Reimbursement to E & G	164,297	164,297	164,297	-	0.0%
Bond Principal & Interest	341,416	316,765	291,472	(25,293)	-8.0%
Maintenance & Repair	116,022	170,732	188,922	18,190	10.7%
Other Expense	610,277	683,179	578,771	(104,408)	-15.3%
Total Operations	<u>9,302,159</u>	<u>9,885,746</u>	<u>10,542,554</u>	<u>656,808</u>	<u>6.6%</u>
Total Auxiliary	<u>\$ 12,022,377</u>	<u>\$ 12,619,506</u>	<u>\$ 13,581,686</u>	<u>\$ 962,180</u>	<u>7.6%</u>

Truman State University Foundation
Statement of Net Position
April 30, 2025 Compared to April 30, 2026

	30-Apr-25	30-Apr-26	Change
	FY25	FY26	FY25 to FY26
Cash	\$ 318,803	\$ 377,756	\$ 58,952
Short Term Investments	6,107,462	6,482,631	375,169
Prepaid Expenses	76,423	9,173	(67,250)
Interest Receivable	80,023	80,880	857
Loans Receivable, net of allow	63,194	24,042	(39,153)
Current Assets	<u>6,645,905</u>	<u>6,974,481</u>	<u>328,576</u>
Investments	73,528,808	90,430,837	16,902,029
Loans Receivable, net of allow	72,912	35,950	(36,962)
Cash Value of Life Insurance	168,839	185,623	16,784
Non-Current Assets	<u>73,770,559</u>	<u>90,652,410</u>	<u>16,881,851</u>
Total Assets	<u>80,416,464</u>	<u>\$ 97,626,891</u>	<u>17,210,427</u>
Accounts Payable	195,415	212,128	16,713
Refundable Advance	7,295	7,295	-
Annuities & Trusts Payable	55,293	49,701	(5,593)
Current Liabilities	<u>258,004</u>	<u>269,123</u>	<u>11,120</u>
Annuities & Trusts Payable	334,982	246,833	(88,149)
Non-Current Liabilities	<u>334,982</u>	<u>246,833</u>	<u>(88,149)</u>
Total Liabilities	<u>592,985</u>	<u>515,956</u>	<u>(77,029)</u>
Net Position	<u>\$ 79,823,478</u>	<u>\$ 97,110,935</u>	<u>\$ 17,287,457</u>

Truman State University Foundation
Statement of Revenues, Expenses & Changes in Net Position
April 30, 2025 Compared to April 30, 2026

	30-Apr-25	30-Apr-26	Change
	FY25	FY26	FY25 to FY26
Interest on Student Loan Receivable	\$ 7,268	\$ 4,840	\$ (2,427)
Operating Revenues	7,268	4,840	(2,427)
Scholarships	1,357,999	1,679,448	321,449
Supplies & Other Services	890,042	841,907	(48,135)
Travel Expense	237,591	291,853	54,262
Other Expense	188,454	195,746	7,291
Operating Expenses	2,674,086	3,008,954	334,867
Operating Gain (Loss)	(2,666,819)	(3,004,113)	(337,294)
Contributions	1,470,357	1,489,002	18,645
Interest & Other Distributions	1,781,737	1,672,748	(108,989)
Realized Gain (Loss)	(123,620)	1,907,933	2,031,553
Unrealized Gain (Loss)	1,195,018	7,719,928	6,524,910
Income from perpetual trust	65,804	66,980	1,175
Other Non-Operating Income	103,602	61,557	(42,045)
Other Non-Operating Expense	(246,034)	(256,490)	(10,456)
Net Non-Operating Revenues (Expenses)	4,246,865	12,661,658	8,414,793
Income before other Revenues, Expenses, Gains, Losses & Transfers	1,580,046	9,657,545	8,077,499
Additions to Permanent Endowments	943,378	3,343,992	2,400,614
Transfers to Education and General for Admin	(99,167)	(99,167)	-
Transfers to Education and General	(839,495)	(790,819)	48,676
Transfer to Auxiliary - Other	(39,761)	(29,422)	10,340
Transfer to Fundraising	-	(650)	(650)
Transfer to Capital Fund - Plant	(60,963)	(25,000)	35,963
Increase (Decrease) in Net Assets	1,484,038	12,056,479	10,572,441
Net Position, Beginning of Year	78,339,441	85,054,456	6,715,015
Net Position Ending Balance	\$ 79,823,478	\$ 97,110,935	\$ 17,287,457

**Truman State University Foundation
Investments Schedule
April 30, 2025 Compared to April 30, 2026**

	30-Apr-25 FY25	30-Apr-26 FY26	Change FY25 to FY26
Endowed Pool	\$ 71,609,065	88,285,756	\$ 16,676,691
Short-Term Pool	6,107,462	6,482,631	375,169
Long Trust	822,854	957,009	134,154
Charitable Gift Annuities - General	788,558	901,786	113,228
Student Investment Fund	214,402	253,498	39,096
Charitable Gift Annuities - California	63,974	-	(63,974)
Charitable Gift Annuities - Florida	29,955	32,722	2,767
Gift Pool	-	68	68
Total Investments	<u>\$ 79,636,269</u>	<u>96,913,468</u>	<u>\$ 17,277,199</u>
Ingraham Trust	\$ 3,791,326	4,303,236	\$ 511,910
Ludlow Trust	256,341	281,503	25,162
Cozean Trust	370,605	-	(370,605)
Total Trust Beneficial Interests	<u>\$ 4,418,272</u>	<u>4,584,738</u>	<u>\$ 166,466</u>

ITEM I**Academic Affairs and Student Services Committee Report****DESCRIPTION AND BACKGROUND**

Governor Jennifer Kopp Dameron, Chair of the Academic Affairs and Student Services Committee, will report on the meeting held on June 8.

RECOMMENDED ACTION

This is a discussion item only.

ITEM I.1

Resolution Amending Chapter 5 of the Code of Policies of the Board of Governors Pertaining to Academic Programs – Master of Science in Data Science

DESCRIPTION AND BACKGROUND

The Department of Computer and Data Sciences proposes an in-person graduate program: Master of Science in Data Science (DS).

Program Overview: The proposed program is distinct from the existing MS in Data Science and Analytic Storytelling (DSAS). DSAS is an online program that has a substantial focus on communicating analytical results with a reduced focus on the technical aspects of data science. The proposed DS program will be offered in person and will emphasize the technical aspects of the discipline with a reduced focus on communication. The different focus is evidenced in the increased mathematics prerequisite, the requirement of additional math and statistics required support courses (waived for students who completed equivalent courses as undergraduates), and core and elective courses that require more technical understanding and expertise. Many data science and statistics courses appropriately count toward completion of either the new DS program or the existing DSAS program, given the content overlap between the two programs. Students may not earn both masters.

Instructional Model: Where courses count toward both the DSAS (online) and the proposed DS (in-person) program, a consistent experience will be assured by implementing a model of instruction similar to that used in the DSAS program. Lectures are delivered as asynchronous videos provided on Brightspace. Weekly synchronous class meetings are used for discussions, case studies, and similar enrichment activities, with homework and projects submitted electronically via Brightspace. For DS students, the synchronous portion will be delivered in-person, on campus, with the same prompts and learning outcomes as for the online DSAS students. Courses for DS students will meet weekly for 75 minutes in a flipped format in an on-ground, hybrid modality, meeting for at least 25% of the standard contact time, as required by HLC and other standards.

Several clear differences between the programs include:

- Full-time focus. While the DSAS program was intended for students wanting to enroll part-time while working full-time, the new program will serve full-time students who want to finish within three semesters (and one summer) or four semesters.
- More technical application (less data storytelling). With a required Calculus course for admission, two required support MATH/STAT courses as prerequisites to the later graduate courses, more technical coursework (including STAT 535G and DATA 520G), and a non-thesis option, this may be attractive to those who are less attracted to analytical storytelling. The storytelling classes remain as elective options for DS students, while the new technical courses may be an elective option for DSAS students.
- Access for International Students. Under US immigration rules, a fully online program does not meet requirements for "lawful presence," so a typical international student may not enroll in our current DSAS program while on their F-1 visa (including OPT). The DS program will be primarily run in-person, so F-1/OPT students are eligible to enroll.

RECOMMENDED ACTION

BE IT RESOLVED that Section 5.010.2 of the Code of Policies of the Board of Governors of Truman State University, entitled Academic Programs, be amended by the addition of the following graduate program:

Data Science, M.S.

BE IT FURTHER RESOLVED that the adoption of such program be subject to the approval of the Coordinating Board for Higher Education

Moved by _____
Seconded by _____

		Aye	Nay
Vote:	Burks	_____	_____
	Christofferson	_____	_____
	Dameron	_____	_____
	Gildehaus	_____	_____
	Gingrich	_____	_____
	Hillier	_____	_____
	Lovegreen	_____	_____

ATTACHMENT

Catalog Copy: Master of Science in Data Science

CATALOG COPY: Master of Science in Data Science

The Master of Science in Data Science prepares students for careers in a variety of industries in Data Science, Data Analytics, and related fields.

This degree is intended for students with undergraduate degrees from a variety of backgrounds:

- data-intensive fields such as Statistics, Engineering, Mathematics, and Computer Science,
- data-related fields such as Business, Health, Psychology, and the Sciences, whose interest is understanding how data is used for decision-making, as well as
- interested students from any major who are interested in data science careers that involve a technical focus.

ADMISSION REQUIREMENTS

To be considered for admission, students must meet the following requirements:

- Students must complete an application for Graduate Studies.
- Students must possess a baccalaureate degree from an accredited post-secondary institution (or its international equivalent). Current Truman students may apply for admission to the 4+1 program (see below)
- Students must have at least a 3.0 cumulative undergraduate GPA or demonstrate sufficient professional experience to prepare them for the proposed field of study.
- Students are asked to submit a short statement of purpose explaining their background and their interest in this program.
- Before enrolling in full-time graduate coursework, students must complete the equivalent of each of these classes (Truman offers all three courses in person and online):
 - MATH 198 - Calculus I,
 - STAT 190 - Basic Statistics, and
 - CS 170 - Introduction to Computer Science

Students with equivalent workplace or self-taught knowledge and experience for one or more courses should talk to the Program Director about a potential waiver.

- One of the Following:
 - A bachelor's degree in mathematics, statistics, computer science, data science, engineering, physics, or equivalent discipline or substantial work/class experience in a relevant area, OR
 - Completion of these or equivalent prerequisite courses:
 - MATH 525 Math for Data Science (Calc III and Linear Algebra)
 - STAT 330 Introduction to Linear Models (ANOVA and Regression)
 - An approved plan for completing up to six credits of additional prerequisite coursework beyond the 30 graduate credits required for the degree (typically MATH 525G and STAT 530G).
- Applicants should submit an official (preferred) or unofficial copy of undergraduate and/or graduate transcripts at the time of application. Students may not enroll beyond their first semester without providing an official transcript with a baccalaureate degree noted. Transcripts not in English must be accompanied by a certified translation.
- The language of instruction at Truman State University is English. With some exceptions, international applicants must submit language proficiency scores. (TOEFL, IELTS or equivalent. Truman State's institutional code for the TOEFL examination is 6483.)
- Assessment and enforcement of student qualifications shall be at the discretion of the Dean of the School of Science and Mathematics or their designee.

GRADUATION REQUIREMENTS

Students must earn a 3.0 GPA in graduate coursework applied to the degree program.

A graduate student may repeat one course in which a “C”, “D”, or “F” was received. When a course is repeated, both grades remain on the record, and both grades are used in determining the grade point average.

Students must complete all of the courses in the program within six years of the date of admission or matriculation in the first course, whichever comes later. Students may petition the Dean of the School of Science and Mathematics or his/her designee for a leave of absence, or an extension, should extenuating circumstances warrant.

COMBINED ACCELERATED 4+1 PROGRAM

Current Truman students who have successfully completed certain undergraduate coursework at a high level of success may apply for the accelerated 4+1 program, which allows some graduate courses to be simultaneously included in both the undergraduate and graduate degree requirements, including the allowance of up to 12 graduate hours to be counted towards the 120 total credits and/or the 30 required credits of upper-division (300+) coursework required for a Bachelor's Degree. Some undergraduate courses give placement into higher-level Data Science coursework, but do not include graduate credit towards the Master's Degree.

Truman undergraduate students wishing to enroll in the accelerated 4+1 Program must apply to the program and be admitted as provisional graduate students. This may happen as early as the end of the sophomore year.

Admission requirements include:

- An overall undergraduate GPA of at least 3.0 or at least 3 years of relevant work experience.
- Students are asked to submit a short statement of purpose explaining their background and their interest in the program.
- Completion of STAT 190/290, CS 170/180, MATH 198, STAT 250, and DATA 222 with an average GPA of 3.0 in these classes.
- or permission of the program director and department chair.

Students interested in the Accelerated 4+1 program are encouraged to talk to the Data Science Program Director, the chair of the Computer and Data Sciences Department, and/or their undergraduate advisor early in their career.

ASSISTANTSHIPS

None available at this time.

Program Outcomes

A successful graduate will achieve the following outcomes:

Knowledge & Understanding - Demonstrate mastery of core concepts in data science related to: mathematics, statistics, machine learning, and data mining. - Explain the theoretical foundations of algorithms used in supervised and unsupervised learning.

Analytical & Problem-Solving Skills - Formulate data-driven hypotheses and validate them using statistical methods. - Evaluate model performance using appropriate metrics (e.g., R^2 , RMSE, GINI impurity). - Solve large problems using complex, real-world data with a focus on finding workable solutions.

Technical Skills - Apply programming languages (e.g., R, Python, SQL) to clean, analyze, and visualize data. - Design and implement statistics, data mining, and machine learning models.

Project & Research Skills - Design and execute a capstone portfolio, project, or thesis that demonstrates an end-to-end data science workflow. - Communicate findings effectively through technical reports and presentations. - Collaborate in interdisciplinary teams to solve real-world problems using data.

Ethical Treatment of Data - Apply ethical, legal, and societal implications of data science practices. - Apply common ethical frameworks - Apply principles of responsible AI and data governance.

Professional & Career Readiness - Create a targeted public portfolio that showcases projects from the program and beyond. - Demonstrate proficiency in tools used in data science (e.g., RStudio, GitHub, Jupyter, Tableau/Power BI). - Exhibit strong communication skills for both technical and non-technical audiences.

ITEM I.2

Resolution Amending Chapter 5 of the Code of Policies of the Board of Governors Pertaining to Academic Programs – Master of Athletic Training

DESCRIPTION AND BACKGROUND

In 2025, an internal review of the Master of Athletic Training (MAT) degree was undertaken to determine the continued viability of the program. This review concluded that discontinuation of the program was warranted so that the resources currently being expended on the program could be reinvested.

The program showed strong enrollment when it was an undergraduate program. When the national accrediting body's move to switch to a master's degree as the entry level degree for licensure was undertaken, Truman made the move to a graduate program. Enrollment at the graduate level has never matched the program's prior strength. This is a national trend. There has been a net loss of 109 programs nationwide in the past seven years – nearly 1/3 of accredited programs. Students who were previously interested in the field appear to be weighing the costs of an Athletic Training degree and its future pay versus the advantages of careers in other athletic health professions, such as Physical Therapy.

Truman's program currently has 8 students (two cohorts with 4 students each) with a 5-year average enrollment of 5 students per cohort. Prior state-mandated reviews of degree programs have established a minimum of a 3-year average of at least 5 degrees granted per year. While the state has not initiated a review using this metric in the past eight years, it can be informative to the Missouri Department of Higher Education and Workforce Development's standards for program success. Truman's MAT program has a 3-year average of 5.3 graduates, and since its first graduating class in AY 2020, it has averaged only 4.8 graduates per year.

Based on a FY26 budget analysis, the program is running a \$158,596 deficit for the current fiscal year. Further, the capacity of Truman's program is limited by the required clinical experiences. These experiences must happen at a clinical placement site with a preceptor who is a certified athletic trainer. The on-campus, in-person format of our program and our isolated, rural location limit available sites. Currently, the only qualified local sites that are used by the program are Truman and Kirksville High School, plus two other sites used for supplemental experiences.

Multiple proposals were considered for sustaining the program, including a significant marketing investment and changing instructional modalities for some courses. After study, it was determined that neither of these changes was practical or economical.

Upon recommendation of the Chair of Exercise Science, the Dean of the School of Business and Professional Studies, the Provost, and the Graduate Council, the Faculty Senate voted at its April 23, 2026, meeting to inactivate the program. With the approval of the Board, the program would move to inactive status while the remaining students complete their degrees. No new students would be admitted to the program. Once all students have completed the program, the program will be up for Deletion.

RECOMMENDED ACTION

BE IT RESOLVED that Section 5.010.2 of the Code of Policies of the Board of Governors of Truman State University, entitled Academic Programs, be amended by the inactivation of the following program:

Athletic Training, M.A.T.

Moved by _____
Seconded by _____

	Aye	Nay
Vote: Burks	_____	_____
Christofferson	_____	_____
Dameron	_____	_____
Gildehaus	_____	_____
Gingrich	_____	_____
Hillier	_____	_____
Lovegreen	_____	_____

ITEM 1.3
Purchase of Equipment – Nursing Department Manikins

DESCRIPTION AND BACKGROUND

The Truman State University Nursing Department extensively uses training manikins to supplement clinical experience by simulating real-life patient care scenarios. This equipment allows students to practice clinical critical thinking skills and procedures in a safe, risk-free environment. Laerdal Medical Corporation manufactured the University’s existing manikins, and these units are highly realistic, interactive patient simulators commonly used for healthcare education.

Following a generous donation from an alumna to purchase additional manikins, the University requested quotes for three additional manikins from Laerdal to enhance pre-natal, postpartum, labor, delivery, and newborn care instruction – MamaAnne, SimBaby, and SimNewB. Quotes were prepared in accordance with the Sourcewell cooperative purchasing program. By representing thousands of government, education, and nonprofit organizations, Sourcewell can publicly solicit, evaluate, and award national contracts to vendors at the manufacturer level. These manufacturer contracts are pre-bid, legally reviewed, and satisfy Missouri public procurement requirements. Funds for the purchase will come from the Nursing Foundation restricted fund.

RECOMMENDED ACTION

BE IT RESOLVED that the purchase of three new medical training manikins for the Nursing Department at a cost not to exceed \$240,000 be approved.

Moved by _____
Seconded by _____

	Aye	Nay
Vote: Burks	_____	_____
Christofferson	_____	_____
Dameron	_____	_____
Gildehaus	_____	_____
Gingrich	_____	_____
Hillier	_____	_____
Lovegreen	_____	_____

ATTACHMENT

Laerdal Medical Corporation Information Sheet



Laerdal

helping save lives

ProTech by Laerdal

Comprehensive Support & Exceptional Reliability.
Your simulator. Your training. Always at its best.

ProTech by Laerdal is North America's Premiere Sim Service and Coverage plan. At Laerdal, we recognize the critical role your simulator plays in the success of your operations, and we are all committed to ensuring it performs flawlessly whenever you need it. With ProTech by Laerdal, you can rely on a comprehensive coverage plan backed by a team of experts who get to know you and every detail of your equipment. As a ProTech by Laerdal customer you benefit from:



Minimized Costs



Reduced Downtime



Increased Performance

North America's Premiere Sim Service and Coverage Includes:

✓ Product Coverage

Extend the life of your simulator with comprehensive coverage that ensures reliable performance and peace of mind throughout its lifecycle.

✓ Priority Service

Experience expedited repairs and evaluations, either onsite* or shipped from our repair center within seven business days.

✓ Product Updates

Stay ahead with product updates and modifications. In addition, consumables and key parts are assessed and replaced during service to maintain peak performance.

✓ Periodic Maintenance

Maintain peak performance with annual maintenance checks starting from year 2, ensuring your simulator remains in top condition throughout its lifespan.

✓ Service Check-ins

Stay connected with our team through regular Pulse-Checks. These check-ins help us understand your needs, address concerns, and ensure a successful experience with your ProTech by Laerdal plan.

✓ Premium Support

Access dedicated technical support team for all your technical needs, providing expert assistance and personalized service.

✓ Simulator Installation

Benefit from expert installation services for your new simulator, ensuring a seamless setup and optimal functionality from day one.

✓ Damage Coverage

Guard against accidental damage occurring during proper, intended use and gain added confidence when the unexpected happens.

✓ Loaner Program

Maintain operations with our loaner program, offering temporary equipment to keep your site running smoothly if needed while repairs are underway.

✓ Technology Updates

Keep your simulators at the cutting edge with regular technology updates for instructor computers, SimPads, and tablets. This benefit is included with plan renewals of 3 years or more.

*Some exclusions may apply, continental US only.

ProTech by Laerdal Plan Ordering Information

Experience peace of mind with flexible coverage options!

New Plans:

New plans have options available with convenient 3-year & 5-year terms.

Extension Options:

Renew for 1 to 5 years, with a total coverage up to 8 years beyond the 1-year original warranty.

ProTech by Laerdal coverage is available for the following products:



Nursing Anne Simulator



Nursing Anne Simulator Male



Nursing Anne Simulator Geriatric



SimMan 3G



SimMan 3G Trauma



SimMan 3G Plus



SimMan ALS



SimMan Critical Care



SimMan Essential



SimMan Essential Bleeding



SimMom



MamaAnne



SimNewB



SimBaby



SimBaby Trach



SimJunior

For more information, visit Laerdal.com

ITEM J
Budget and Capital Projects Committee Report

DESCRIPTION AND BACKGROUND

Taylor Burks, Chair of the Budget and Capital Projects Committee, will provide a report on the meeting held on June 12.

RECOMMENDED ACTION

This is a discussion item only.

ITEM J.1
Construction Projects Report

DESCRIPTION AND BACKGROUND

The Construction Projects Report provides an update on previously approved construction projects.

RECOMMENDED ACTION

This is a discussion item only.

ATTACHMENT

Construction Projects Report

Construction Projects Report

<u>Project Name</u>	<u>Budget</u>	<u>Approval Date</u>	<u>Expenditure to Date</u>	<u>Completion Status</u>	<u>Final Project Cost</u>
Ryle Hall Masonry Repairs 2025 Project	\$195,000	10-17-25	\$187,871	100%	\$187,871
Summer 2026 Roofing and Masonry Ryle Hall Project	\$548,430	2-7-26	\$0	0%	
Campus Boiler Plant Deaerator Tank Replacement Project	\$425,000	2-7-26	\$0	0%	
Ophelia Parrish Exterior Stairs Project	\$115,000	4-11-26	\$0	0%	
Elevator Repair Project	\$493,000	4-11-26	\$0	0%	
Magruder Hall Transformer Replacement Project	\$113,000	4-11-26	\$0	0%	

June 13, 2026

ITEM J.2**Contracts for Construction Projects and Equipment Purchases Report****DESCRIPTION AND BACKGROUND**

The Contracts for Construction Projects and Equipment Purchases Report details construction projects and equipment purchases totaling between \$25,000 and \$100,000 that have been approved since the last board meeting.

RECOMMENDED ACTION

This is a discussion item only.

ATTACHMENT

Contracts for Construction Projects/Equipment Purchases

Contracts for Construction Projects

Since the last board meeting, the following construction projects totaling more than \$25,000 but less than \$100,000 have been approved.

<u>Project Name</u>	<u>Cost</u>
None	

Equipment Purchases

Since the last board meeting, the following single items of equipment totaling more than \$25,000 but less than \$100,000 have been approved.

<u>Description</u>	<u>Cost</u>
Production Print C7500 Color Station	\$82,041.76

The color station replaces an aging printer at Truman's Printing Services, which is used to produce on-campus printed materials. The printer was purchased from Ricoh USA in Dallas, Texas, through an OMNIA Partners purchasing contract and was funded by Printing Services.

ITEM J.3

State Capital Improvement and Maintenance Request for Fiscal Year 2028

DESCRIPTION AND BACKGROUND

Capital funds requests are submitted to the Missouri Department of Higher Education and Workforce Development and the Division of Design and Construction, Office of Administration. This request outlines priorities for the next five years, or Fiscal Year 2028 through Fiscal Year 2032. The focus is on the repair and renovation of existing facilities. No new construction is anticipated.

For FY2028 to FY2032, the requested funds are in the following broad categories:

Repair and Renovation	\$157,218,000
New Construction	\$ 7,600,000
	<u>\$164,818,000</u>

1. Pickler Memorial Library, FY2028

Renovation of Pickler Memorial Library is needed to meet evolving technology and instructional needs. In 2028, it will be over 36 years since the major addition was constructed. Renovation is necessary for the facility to meet current standards, including lighting and HVAC systems, and make modifications to adapt to new technologies and instructional delivery patterns. This project will involve a major interior reconfiguration of the facility.

2. Emergency Electrical Backup System, FY2029

The emergency electrical backup system would provide electrical power to the campus in the event of a natural disaster, terrorist act, or other emergencies. Truman currently houses nearly 40% of its students on campus. Current backup power sources are very minimal and only provide power for basic lighting for emergency exits, elevators, and fire pumps. Heating, cooling, refrigeration, computer systems, food preparation equipment, and other critical systems would be unable to support the students, faculty, and support staff. Emergency electrical power would also not be available to support the three emergency shelters located on campus that support the University, the City of Kirksville, and Adair County. This project involves the construction of a building to house equipment and the purchase of diesel generators and necessary switch gear to support key campus buildings, especially maintaining heating or cooling for main buildings, including living areas, food service areas, and designated emergency shelter areas. It would also include distributed generator systems for facilities not served by the primary electrical substation for the campus.

3. Power Systems Infrastructure, FY2029

Much of the campus power and utility infrastructure dates from the period of rapid campus expansion in the 1960s. The current electrical substation is at capacity and, as a result, several major buildings are not served on the campus grid. This project would implement plans identified in the utility master plan to upgrade the steam, chilled water, and electrical infrastructure on campus.

4. McClain Hall, FY2030

This project is designed to update McClain Hall (50 years old) to meet current building standards and provide renovated spaces for academic and administrative needs. Major changes will include heating and air conditioning systems, lighting, related mechanical systems, and a fire suppression system. As part of the project, the open bridge connecting Baldwin and McClain would be replaced with a structure linking

the buildings. Numerous academic departments would benefit from this project. Administrative offices and the campus data center would also be reconfigured to meet current needs.

5. Violette Hall, FY2030

Renovation of Violette Hall is needed to meet changing instructional needs and update the technological infrastructure, as well as the HVAC systems in the building. This structure houses the School of Business and Professional Studies and the Mathematics and Computer and Data Sciences Departments. By 2030, it will be 35 years since the building was last fully renovated.

6. Ophelia Parrish Fine Arts Center, FY2030

Renovation of the Fine Arts Center will be needed to update HVAC, technology, and life safety features. This facility was renovated and expanded in 2000. Improvements will be needed to meet changing instructional patterns and improve the efficiency of the structure.

7. Pershing/Health Sciences, FY2031

Renovation of the Pershing Building and the Health Sciences wing will be due based on a 20-year cycle. This will include updates to meet instructional needs, technology infrastructure, and HVAC systems. This structure houses four academic programs and serves a large number of students.

8. Magruder Hall, FY2032

Magruder Hall is home to two major departments (Agricultural and Biological Sciences and Physical Sciences) and was renovated and expanded in 2005. It includes classrooms as well as teaching and research labs, which will be due for updates to reflect emerging technologies. At 134,000 square feet, it is one of the largest buildings on campus.

FY2027 State Capital Improvement and Maintenance Request

<u>Project/Facility</u>	<u>Category</u>	<u>Priority</u>	<u>Request</u>	<u>Fiscal Year</u>
Pickler Memorial Library	RR	1	\$ 17,770,000	2028
Emergency Electrical Backup System	N	2	\$ 7,600,000	2029
Power Systems Infrastructure	RR	3	\$ 31,234,000	2029
McClain Hall	RR	4	\$ 26,450,000	2030
Violette Hall	RR	5	\$ 13,364,000	2030
Ophelia Parrish Fine Arts Center	RR	6	\$ 21,574,000	2030
Pershing/Health Sciences	RR	7	\$ 13,326,000	2031
Magruder Hall	RR	8	\$ 33,500,000	2032
		TOTAL	\$164,818,000	

RR = Repair and Renovation

N = New Construction

NOTE: The Office of Administration has not provided construction inflation rates for FY2028 requests as of this date. Projects have increased by 8% from FY2027 estimates but may be adjusted if guidance is received from the Office of Administration.

RECOMMENDED ACTION

BE IT RESOLVED that the Fiscal Year 2028 State Capital Improvement and Maintenance Request, to be submitted to the Coordinating Board for Higher Education and the Office of Administration, be approved and ratified; and

BE IT FURTHER RESOLVED that a copy of the document, which lists total requests of \$164,818,000 for Fiscal Year 2028 through Fiscal Year 2032, be attached to the minutes as an exhibit; and

BE IT FURTHER RESOLVED that the President of the University is authorized to revise costs estimated based on additional input from the Office of Administration and to negotiate the priorities list and requested amount with the legislature, Governor, and the Missouri Department of Higher Education and Workforce Development as appropriate.

Moved by _____
Seconded by _____

	Aye	Nay
Vote: Burks	_____	_____
Christofferson	_____	_____
Dameron	_____	_____
Gildehaus	_____	_____
Gingrich	_____	_____
Hillier	_____	_____
Lovegreen	_____	_____

ITEM J.4

Architectural and Campus Planning Services

DESCRIPTION AND BACKGROUND

Historically, Truman State University has employed campus planners to align institutional resources, including buildings, grounds, and infrastructure, with its academic and strategic goals. These full-time permanent positions oversaw space utilization and capital project management. These employees worked closely with other University personnel responsible for capital budget, physical plant operations, and procurement. Following the untimely passing of the previous campus planners and after two unsuccessful employment searches, the University has been without a full-time campus planner during the last fiscal year. While other University staff have temporarily supported campus planning functions during this period, the University believes there is a need for a formal, long-term solution.

On February 25, the University published a request for qualifications (RFQ) to identify a contracted campus planning resource for general repair and maintenance projects. Truman sought firms with expertise in architectural design, building inspection, construction cost estimating, project management, and engineering. Twelve Missouri-based firms responded to the RFQ, and a selection committee comprised of senior leadership and facility directors was assembled to evaluate those responses based on (1) a firm’s expertise and experience, (2) the assigned individuals’ qualifications, and (3) the firm’s proposed approach to the engagement. The selection committee narrowed the respondents to four finalists and requested proposed pricing from those firms.

Following this comprehensive review, the selection committee recommended Building Resource Studio, LLP (BRS) of St. Louis, Missouri. BRS is a full-service consulting firm with 34 years managing design and construction projects for educational facilities across Missouri and southern Illinois. The BRS client list included numerous public and private school districts and higher education institutions. The proposed BRS primary engagement manager has 29 years of experience with educational clients and familiarity with Kirksville-area campuses, including Truman. Finally, BRS offered a fixed pricing model that would ensure a predictable and consistent approach to the engagement.

RECOMMENDED ACTION

BE IT RESOLVED that Building Resource Studio, LLP be contracted to provide campus planning services; and

BE IT FURTHER RESOLVED that the President of the University, or her designee, be authorized to execute a purchase contract in an amount not to exceed \$84,000 for standard engagement fees, along with additional reimbursable and customary expenses for mechanical and engineering services; and

BE IT FURTHER RESOLVED that a copy of the proposal be attached to the minutes as an exhibit.

Moved by _____
Seconded by _____

Vote:		Aye	Nay
	Burks	_____	_____
	Christofferson	_____	_____
	Dameron	_____	_____
	Gildehaus	_____	_____
	Gingrich	_____	_____
	Hillier	_____	_____
	Lovegreen	_____	_____

ATTACHMENT

Proposal from Building Resource Studio, LLP



QUALIFICATIONS DOCUMENT

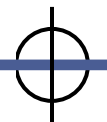
**ARCHITECTURAL AND CAMPUS PLANNING SERVICES
SP26-06**

TRUMAN STATE UNIVERSITY

MARCH 19, 2026

BUILDING RESOURCE STUDIO

Architecture, Building and Records Assessment, Capital Planning,
Construction Administration



March 19, 2026

Ms. Laura Thrasher
Truman State University
100 E. Normal Avenue
Kirksville, Missouri 63501

RE: Qualifications Document for Architectural and Campus Planning Services

Dear Ms. Thrasher,

Thank you very much for the opportunity to submit our qualifications for Truman State University Architectural and Campus Planning Services. We understand the benefit that this kind of professional resource can bring to managing facility needs and projects you have on hand.

If we are the selected firm, Harald Boerstler will serve as the lead project planner and project manager. Arthur Floyd, Carolyn Green and the entire BRS team will be your support staff and will participate as needed with each kind of study or bid documents that result. Harald knows the Truman Campus very well and is eager to provide comprehensive planning and guidance for the entire collection of facilities and grounds. We know the importance of good communication and reliable professional recommendations for the Facilities Committee of the University.

We have enjoyed our projects with you these last few years and look forward to the possibility of the next few years as a partner in planning and facility improvement work.

Sincerely,

Carolyn K. Green

Carolyn K. Green, AIA
Principal
Building Resource Studio – BRS Architects



Qualifications

Truman State University

TABLE OF CONTENTS

QUALIFICATIONS DOCUMENT:

Cover Letter **2**

Part One – Firm Description **5**

- Firm contact information
- Name, title, email
- Structure of the firm
- Size of the firm, in-house disciplines, professional licenses held, and years of experience
- Resumes of firm principals and other design members who will be associated with lead roles
- Client references including contact information

Part Two – Firm Qualifications **11**

- Identify why firm is qualified and a good fit
- Illustrations of planning projects & project management
- Describe how firm interacts with agencies, staff, contractors

PART ONE – FIRM DESCRIPTION

Building Resource Studio, LLP **Also known as BRS Architects, LLP**

1502 S. Big Bend Blvd.
St. Louis, Missouri 63117
Cell 314-517-4295, Carolyn Green
Office 314-402-5183
info@BuildingResourceStl.com

Website: www.BuildingResourceStl.com

Proposal Submitted by:

Harald Boerstler, Project Manager and Construction
Administrator
Cell 314-324-9041
HB@BuildingResourceStl.com

Harald Boerstler



New Field House Commons – Valley Park School District

Building Resource Studio is a Limited Liability Partnership – Established September 2012. Also known as BRS Architects, LLP. Based in St. Louis, the principals have practiced educational design in the Missouri/Illinois region for approximately 32 years each.

Size of Firm: Building Resource Studio is comprised of the following individuals:

Principal – Arthur D. Floyd II	32 years experience
Principal – Carolyn K. Green, AIA	35 years experience
Project Manager – Harald H. Boerstler	39 years experience
Architect - Charles C. Mayhew	49 years experience
Architect – Rebecca Durst	25 years experience
Architectural Designer – Brian Kissling	33 years experience
Architectural Designer – Gary Hartmann	47 years experience
Architectural Designer – Sandra Gomez	19 years experience
Architectural Designer - Kelly Raftery	31 years experience

In-house disciplines: Architecture (specializing in educational facilities), Master Planning, Construction Administration, Project Management, Construction Advisor Services, Capital Planning.

Licenses: Carolyn K. Green - Licensed in Missouri and Illinois as professional architect
Charles C. Mayhew – Licensed in Missouri and Illinois as professional architect
Rebecca Durst – Licensed in Missouri as professional architect

BRS PRINCIPALS: Arthur Floyd and Carolyn Green

Building Resource Studio, also known as BRS Architects, is a full service consulting firm, specializing in Educational Facilities. Arthur Floyd and Carolyn Green formed this firm in 2012 after more than 20 years each in the business of school design. Arthur has worked for 31 years managing the design and construction of educational facilities in the St. Louis and Missouri regions. Arthur earned a Master of Architecture and Master of Construction Management from Washington University. Carolyn, a licensed architect and also a graduate of Washington University, has worked in the educational design and planning field for 34 years in the St. Louis and Bi-State area.

Together, Arthur and Carolyn created a firm not only capable of providing excellent design and management, but also a firm that can assist clients in bettering the entire building process. Each staff member working with BRS has spent the majority of their architectural careers specializing in the design and construction of public-school facilities or other educational institutions.

5) Resumes – on the following pages:

<u>NAME</u>	<u>PROJECT ASSIGNMENT</u>
Arthur D. Floyd, II	Firm Principal. Project Manager, Client Contact
Carolyn K. Green, AIA	Firm Principal. Architect & Lead Planner/Design
Harald H. Boerstler	Project Manager. Construction Administrator



Project Manager & Constructability Advisor

Years of Educational Building and Project Management Experience: 32 years

Education:

1994 Washington University, Master of Architecture
1994 Washington University, Master of Construction Management
1991 Rhodes College, Bachelor of Arts, Mathematics
1991 Rhodes College, Bachelor of Arts, Business Administration

Firm Experience:

Building Resource Studio, LLP, Principal. 2012 to Current

Glenn Construction Co., Inc., Managed over \$400,000,000 of construction management in the St. Louis market. 1994 to 2012.

Taylor, Kempes, Hall Architects, Draftsman. 1990.

Selected Project Experience –

Owner’s Representative / Project Management Services for: *Bayless School District, The Magic House, Valley Park School District, and Fayette School District – Total volume: 21 Mil.*

Ladue School District, Ladue, MO - Construction Advisory, Architect Serving as Design-Build Criteria Consultant - Two New Elementary Storm Shelter Gymnasiums – *10.9 Mil.*

Fox School District, Jefferson County, Missouri

Additions/Renovations – 19 Mil.

Kirkville School District, Kirkville, Missouri – *New Athletic Complex, Building HVAC and Roofing*

Osage County R-II School District, Linn, Missouri

New Elementary School, High School Additions/Renovations – 7 Mil.

Marceline School District, Marceline, Missouri

New Gymnasium Addition, Elementary School Renovations – 3 Mil.

Holden School District, Holden, Missouri

New Early Childhood Center, Athletic Facilities Building, Security Renovations – 3 Mil.

Union R-XI School District, Union, Missouri, District Master Planning

Rockwood School District, St. Louis County, District Building Assessment and Archiving

Mr. Floyd brings to the team a unique skill of understanding the Owner’s vision and needs, and then coordinating with the Design team to ensure important elements of school design are followed, such as effective building space usage, long term feasibility, adaptability, technology, security and future expansion. He excels in estimating and scheduling control in addition to the monitoring of permit procurement.



New Elementary School, Linn Missouri

Lead Architect and Educational Facility Planner/Designer

Years of Experience: 13 years as Principal with BRS Architects
14 years as Principal with Green Design (12 yrs. operating concurrently)
15 years with Wm. B. Ittner, Inc.
5 years with Sverdrup Corporation
35 years TOTAL Experience

Education:
1991 Washington University, Master of Architecture, MARCH
1987 Southern Illinois University, Bachelor of Science

Registration:
Architect: Licensed in Missouri and Illinois - NCARB Certified

Professional Affiliations:
American Institute of Architects, AIA National Committee on Architects in Education
U.S. Green Building Council, Gateway Chapter, Green Schools Committee

Firm Experience:
Building Resource Studio, LLP, 2012 to Current
Green Design, 2010 to Current
Wm. B. Ittner, Inc. 1994 to 2010
Sverdrup Corporation 1987 to 1994

Selected Project Experience – As Building Resource Studio

Lindbergh School District, *St. Louis County*, Elementary School Additions and Renovations
Kirkville R-III School District, *Kirkville, MO* New Ball Field Complex, Campus Planning
Fox School District, *Arnold, Missouri* Elementary School Additions and Renovations
Ladue School District, *Ladue, MO* Design and Planning Consultation – Two New Elementary Storm Shelter Gymnasiums
Valley Park School District, *Valley Park, Missouri* District Renovations
Osage County R-II School District, *Linn, Missouri* New Elementary School, Ag-Art Building Renovations and Additions
Union R-XI School District, *Union, Missouri*, District-Wide Master Planning
Rockwood School District, *St. Louis County*, District Building Assessment and Archiving
Marceline R-V School District, *Marceline, Missouri* New Gymnasium/ Cafeteria Addition
Schuyler Co. R-I School District, *Queen City, Missouri* High School Classroom Addition and Corridor Connector
Holden R-III School District, *Holden, Missouri* New Early Childhood Building, New Athletic Multi-Purpose Building, Science Lab Renovations, Secured Entrances and Office Modifications.

Selected Project Experience – As Green Design

Rockwood School District, *St. Louis County*
Marquette High School New Weight Room
Summit High School New Field House
Rockwood South Middle School New Fitness Center
Marquette High School and Crestview Middle school – Library Planning
Valley Park School District, *Valley Park, MO* New Commons/Gymnasium Addition
Parkway School District, *St. Louis County* Library Master Planning – District Wide

Selected Project Experience – With Wm. B. Ittner, Inc.

Rockwood School District – Project Manager, ongoing projects from 1998 to 2010
East St. Louis School District #189 – Project Manager, District Master Planning
O’Fallon Central School District #104 – Project Manager, District Master Planning
Kirkville School District – District Master Planning, Concept Design
O’Fallon Township High School – District Master Planning
School of the Osage – Project Manager, District Master Planning



Years of Experience: 8 years with Building Resource Studio
15 years with William B. Ittner, Inc.
16 years with other area architectural firms
39 years TOTAL Experience (29 years in Education)

Education:
1990 Washington University, B. S. in Architectural Technology
Certificate, Pennsylvania Academy of Fire Fighting

Professional Affiliations:
Washington University Alumni and Parents Admissions Program Leadership Team,
Advisory Panel for the Admissions Interviewing Program
Certified in FEMA P-154 and SAVE ATC-20 Building Assessment Screening.
Inspector with Missouri State Emergency Management SAVE



Selected Project Experience: *(Projects with BRS Architects)*

Truman State University, Kirksville, Missouri

Barnet Hall Exterior Restoration, Ophelia Parrish Reroofing 2023, Magruder Hall Reroofing 2023, Exterior Restorations, Bridge Repair and Pool Revisions 2023

Kirksville R-III School District, Kirksville, Missouri

Campus Re-Roofting, Campus HVAC Replacement, Capital Improvement Renovations and Master Planning and New Ballfield Complex

Fox School District, Arnold, Missouri

Renovations to Four Middle Schools and Fox High School – Summer 2017 Modifications

New Classroom Additions to Ridgewood Middle School, Antonia Elem and Meramec Heights Elem, Roofing Projects for District Buildings

Valley Park School District, Valley Park, Missouri

Bond Issue Building Improvement Projects

Iberia R-V School District, Iberia, Missouri – New Kitchen Addition and Renovations

Selected Project Experience: *(Projects with Wm. B. Ittner, Inc.)*

Truman State University, Kirksville, Missouri

Pickler Library Window Replacement & Exterior Restoration, Baldwin Hall Exterior Restoration, Kirk Memorial Exterior and Copula Restoration, Student Union Exterior Restoration, BNB Window Replacement, Re-Roofting at Pershing Hall, Student Union, Student Rec Center, McCain Hall, Baldwin Hall, Violet Hall and Red Barn

Kirksville School District, Kirksville, Missouri

Middle School Renovations, Reroofing, Early Childhood Center Expansion, Technical Center Renovations, Classroom Additions, Interior Renovations, High School Additions

Lindbergh School District, St. Louis, Missouri

New Dressell Elementary School, New Early Childhood Center, Crestwood Elementary School Additions, Concord Elementary School Additions, District-wide Reroofing Projects, Long Elementary HVAC Upgrades, District-wide Door Hardware Replacement, High School Sitework and High School Renovations, High School Mechanical Upgrades, Kennerly Elementary School Addition, Sappington Elementary School Addition,

Rockwood School District, St. Louis, Missouri

Renovations to four Elementary School Libraries, Fine Arts Addition to Eureka High School, Lobby Addition to Eureka High School, Administration Renovation to Eureka High School, Lafayette High School Renovations including Auditorium, Lafayette High School Library Addition, Lafayette High School Locker Room Renovations, Eureka High School Master Plan Update, Eureka High School Band Room and Classroom Addition, Eureka High School Library Addition

6) CLIENT REFERENCES:

Ms. Tricia Reger, Superintendent, Kirksville R-III School District, 660-665-7774,
treger@kirksville.k12.mo.us

Dr. Jeremy Houser, Board President, Kirksville R-III School District, 660-665-7774,
houserj@kirksville.k12.mo.us

Mr. Pat Williams, Former Superintendent (Retired), Kirksville School District, 660-216-0434

Dr. Jim Wipke, Superintendent, Ladue Schools, 314-983-5301, jwipke@ladueschools.net.

Dr. Tony Lake, Superintendent, Lindbergh Schools, 314-729-2480,
andreahosenfelt@lindberghschools.ws

Dr. Nisha Patel, Superintendent, School District of Clayton, 314-854-6017,
nishapatel@claytonschools.net.

Mr. John Brazeal, Former Fox School District CFO, 636-346-6071.

Mr. Scott Barbagallo, Director of Facilities, Lindbergh School District, 314-729-2400 ext. 8602,
scottbarbagallo@lindberghschools.ws

Ms. Beth Fitzgerald, President, The Magic House, 314-822-8900, beth@magichouse.org

Mr. Mike Hawkins, Former Assistant Superintendent, Bayless School District, 314-373-0506,

Dr. David Knes, Former Superintendent, Valley Park School District, 314-402-8677.



Valley Park SD – New Commons

PART TWO – FIRM QUALIFICATIONS

I) Why is BRS well qualified for this work as Architectural and Campus Planners? What unique qualities can we bring?

We feel we have strengths that could benefit your campus needs:

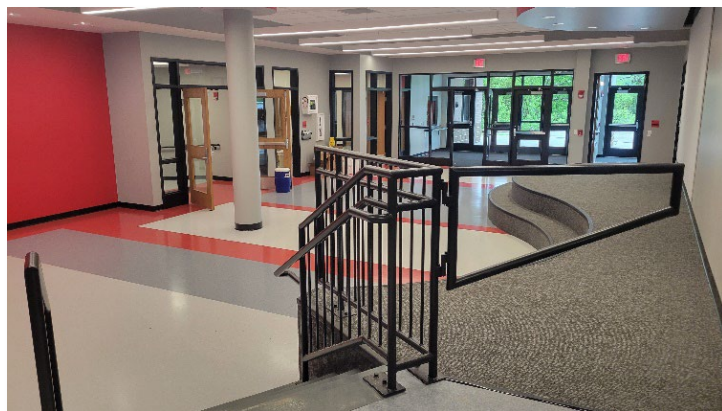
- **Educational Project Experience** – 20+ years in Education for each team member
- **Familiar Personnel:**
 - Harald Boerstler, Project Manager, has ten plus years of experience with projects at Truman State University. Arthur Floyd and Carolyn Green, firm principals, have worked with Truman for the last three years with summer work coming up this year.
- **We listen** to your needs. We work hard to find solutions.
- Our strong point is **communication**, particularly in helping people understand a situation that might be unfamiliar or specific to the field of construction.
- We are **experienced planners**, including campus master planning, facility project and maintenance planning, long range and short term projects.
- BRS has years of practice with **organizing and cataloging** existing facility documents, drawings and other items needed for a useful archive.

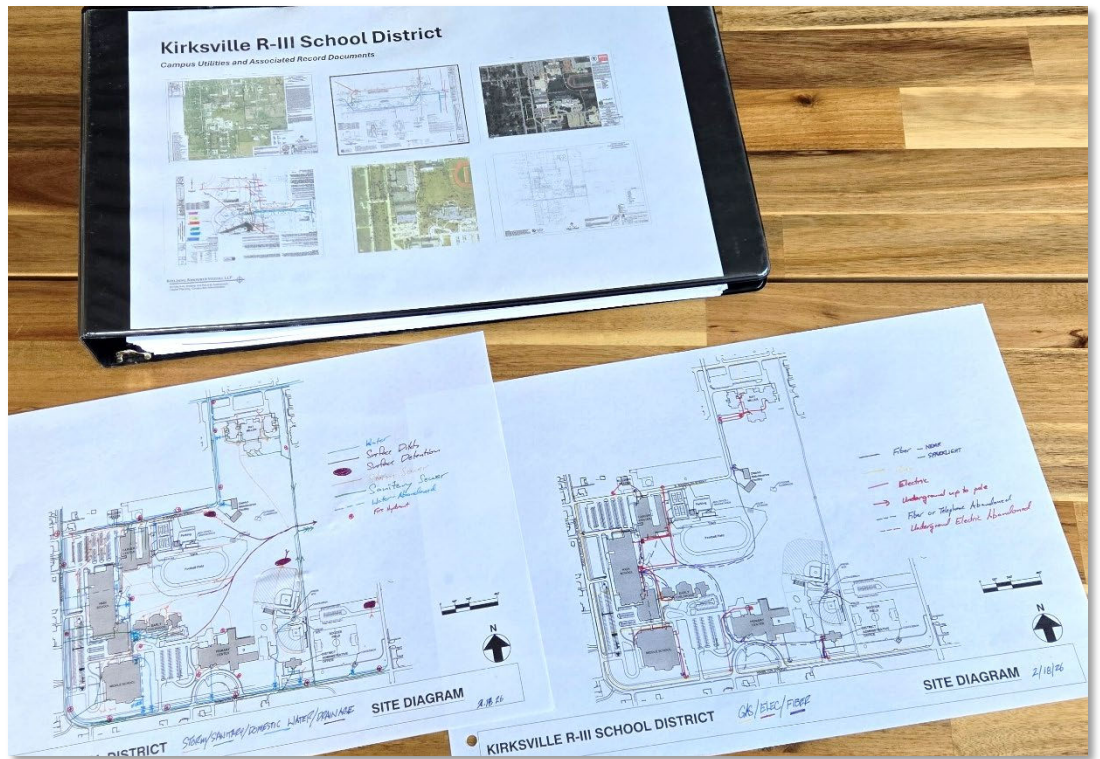
- **Our recent experience:**
 - Security Hardware, Access Controls, Secured Entrance Vestibules
 - Exterior Wall Reconstruction/ Repairs, Window Replacements
 - HVAC upgrades
 - Fire Alarm, Intercom, Emergency Systems
 - Roofing work
 - Flooring and Interior Finishes
 - Door Replacements
 - Classroom Technology, Workspace Environments
 - Sitework, Turf Fields, Parking, Playgrounds
 - New Entrance Additions
 - Building Additions and Renovations
 - Storm Shelters

- This is a LISTING below of our recent projects for Educational Facilities:
 - Truman State University – Kirksville, MO – Barnet Hall Exterior Restoration, Ophelia Parrish and Magruder Hall Reroofing 2023, Ophelia Parrish and Magruder Halls Reroofing 2024

 - Kirksville R-III School District – Kirksville, MO - High School Renovations and Additions - \$9,500,000, New Fine and Performing Arts Center 2025 - \$20,116,000, New Baseball and Softball Sports Complex 2023 - \$4,500,000, High School Restroom Renovations 2022 - \$200,000, Primary School Solar Installation 2022 - \$230,000, New High School Fine and Performing Arts Center, High School Additions and Renovations, Ray Miller Elementary School Additions and Renovations - \$32M Bond Issue Projects.

- Lindbergh School District – Additions and Renovations including Storm Shelters at Long and Kennerly Elementary Schools. Renovations at Concord Elementary School, Sappington Elementary School, Central Office, High School Fields.
- Mexico School District – High School and Middle School Additions and Alterations
- North Shelby School District – New track and Field
- Pike County R-III School District – New Ballfields and Building Renovations
- Sturgeon R-V School District – High School and Middle School Renovations and Exterior Restorations
- Ladue Schools – Saint Louis, Missouri – New Gymnasium/Storm Shelter additions at Conway and Reed Elementary Schools Design and Construction Administration \$10.9 million. Ongoing master planning, Fields, Concession Building.
- Valley Park School District – Valley Park, Missouri: \$8.5 mil Bond Issue work District Wide. New Entrance Vestibule and High School Offices. New Commons. HVAC Upgrades District-Wide. New Administrative Offices. Exterior Door Replacements with Access Control System, Roofing and Wall Restoration, New Playground.
- Fox School District – Arnold, Missouri: Elementary School Additions to Antonia and Meramec Heights Elementary Schools, Two new High School Security Vestibule Entrances with Access Control. HVAC Upgrades. Roofing Replacements. New Entrance and Classroom Addition at Ridgewood Middle School. Interior Modifications at three other Middle School campuses. Master Planning.
- Osage R-II School District – Linn, Missouri: New Elementary School - 60,000 s.f. \$7.25 mil. Renovations to Ag/Art Building.
- Marceline R-V School District - Marceline, Missouri: High School / Middle School Multipurpose Gymnasium with Kitchen Serving Facility - 10,000 SF - \$2.0 mil. High School Science Lab Renovations - \$200,000. Walt Disney Elementary School Renovations - Classrooms, Flooring, HVAC, Lighting, Restrooms, Asbestos Abatement - 24,000 SF - \$1.6 million
- Holden R-III School District – Holden, Missouri: New Early Childhood Facility and New Multi-Purpose High School Athletic Facility - 8,000 SF - \$1.5 million
- Bayless School District – St. Louis, Missouri: Recently completed varsity baseball field and facilities, roofing/window replacements, site/paving improvements, HVAC/Electrical/Plumbing upgrades.





Utility Site Diagrams – Kirksville School District



HVAC Equipment Survey & Analysis Report – Kirksville School District



3) How does BRS interact with reviewing/permitting agencies, University staff, and contractor representatives to ensure timely delivery of a project?

To address these important components of the Owner/Architect relationship and construction experience, BRS Architects coordinates the design process with multiple parties and stakeholders:

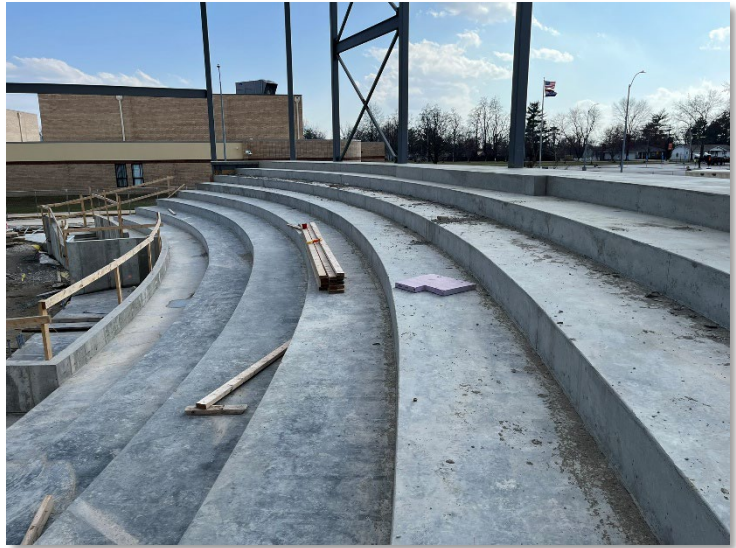
- **PERMITTING AGENCIES:** BRS will personally meet with local officials early in the design phase to confirm code related decisions with agencies. We are familiar with this process from previous occasions working in at Truman State University.
- **UNIVERSITY STAFF:** BRS will provide a **Consistent Project Manager Representative**. Also, the BRS team will conduct regular meetings with University staff and administration during design and construction phases to ensure proper decision making and maintain updated information on construction.
- **CONTRACTORS:** BRS will maintain regular contact with contractors, including regular visits during full construction phases. To promote timely delivery of a given project, BRS will quickly address and monitor issues in the field and advise the owner of the status so reasonable actions may be taken promptly and not cause undue delay.



Kirkville School District – New Performing Arts Center under construction



Kirkville School District – New Performing Arts Center under construction



PART VI: RESPONSE CERTIFICATION

The firm certifies it is authorized to respond to Truman’s request for qualifications (RFQ) and further agrees with all terms, conditions, and requirements herein. The firm further certifies its response to Truman’s RFQ are true and accurate.

In submitting a response to Truman’s RFQ, the firm understands that Truman retains the right to reject all responses and to waive irregularities and informalities therein, and to award a contractual agreement in the best interests of Truman. The firm hereby affirms:

- (1) That I am the firm (if the firm is an individual), a partner in the firm (if the firm is a partnership), or an officer or employee of the firm having authority to sign on its behalf (if the firm is a corporation).
- (2) That the firm has fully informed itself regarding the accuracy of the statements made in their/its response.
- (3) The firm is registered with and maintains good standing with the Secretary of State of Missouri, as may be required by law or regulation.
- (4) The undersigned certifies that the firm (check one) IS or IS NOT currently debarred, suspended, or proposed for debarment by any federal or state entity. The undersigned agrees to notify Truman of any change in this status should one occur, until such time as an award has been made under this procurement action.

In compliance with this RFQ document, Project SP26-06 Architectural and Campus Planning Services, and after carefully reviewing all the terms, conditions, and requirements contained therein, the undersigned agrees to submit a response in accordance with the specifications of this RFQ.

Carolyn K. Green
Authorized Signature

3-19-26
Date

Carolyn K. Green
Print Name

Principal
Title

Building Resource Studio, LLP / BRS Architects
Company
1502 South Big Bend Blvd; Second Flr
St. Louis, Missouri 63117
Address

46-1692610
Federal Tax ID No.
314 517 4295
Telephone Number

carolyn@greendesignstl.com
Email

www.buildingresourcestl.com
Website



We, at BRS Architects LLP, would like to thank you for considering us for campus planning and project work at Truman State University.

We value our relationship, and we value the pursuit of preserving and improving your beautiful campus.

Truman State University

ARCHITECTURAL AND CAMPUS PLANNING SERVICES

SP26-06

Proposed Fee Structure

For Professional Services – Truman State University

By BRS Architects, LLP

May 5, 2026

We propose the following Fee Structure for ongoing Architectural and Planning Services:

- Lump Sum Fee: Total Fee of \$84,000 per one calendar year, as a Base Fee
- Payment Structure: (12) Equal monthly payments of \$7,000.00
- Included in Base Fee: Architectural and Planning Services as needed for typical work projects at the campus. Includes professional services such as: conditions analysis, budgeting, phased planning, design drawings, bid documents, construction administration and other related tasks.
- Anticipated hours per month, on average, would be about 50 hours of time spent by BRS team members. We will not present time sheets but will notify the university if we are going over this amount of time on a regular basis, so adjustments can be made to stay within the lump sum yearly fee.
- Not Included in Base Fee: Mechanical, Electrical, Plumbing and Fire Protection consultant expenses, which can be billed hourly with a prior estimate of fee needed to be approved by university. Hourly Rate for MEPFP consultation is \$185/hour.
- Not Included in Base Fee: Similar hourly arrangement for any needed structural design, civil engineering, or specialty consulting. Hourly Rate for Structural and Civil consultation is \$225/hour.

- We plan to invoice for reimbursable expenses that are in alignment with our typical AIA contracts; primarily printing, mileage and contract forms.
- Harald Boerstler will serve as project manager and lead planner. We anticipate he would visit the campus once a week and spend required time there to conduct planning and assessment work. We are proposing he would meet with a designated contact at Truman State once a month for a progress report and update on project status.
- Production of planning and bid documents would be done at our office in St. Louis and then shared digitally along the way with involved parties for review and comment.
- Contracts will be produced at our office, as we have done in the past, and will be made available for university review and signature for contractor projects.

Let us know if there are questions about any of the above information.

Submitted by: Carolyn K. Green, AIA Principal, BRS Architects, LLP

ITEM K
Operating Budgets for Fiscal Year 2027

DESCRIPTION AND BACKGROUND

Operating budgets for the upcoming new fiscal year are traditionally presented to the Board of Governors for their review and approval at the June meeting after the legislative budget process has concluded and fall enrollment trends are available. The proposed FY2027 budget was developed using state funding based on a recommendation of level funding made by the Governor for FY2027 appropriations. The Governor has not signed the FY2027 appropriation bill.

RECOMMENDED ACTION

BE IT RESOLVED that the “Operating Budgets for Fiscal Year 2027” be approved and adopted; and

BE IT FURTHER RESOLVED that the President of the University is authorized to adjust the operating budget should state appropriations levels change; and

BE IT FURTHER RESOLVED that a copy of the document be attached to the minutes as an exhibit.

Moved by _____
Seconded by _____

	Aye	Nay
Vote: Burks	_____	_____
Christofferson	_____	_____
Dameron	_____	_____
Gildehaus	_____	_____
Gingrich	_____	_____
Hillier	_____	_____
Lovegreen	_____	_____

ATTACHMENT

Operating Budgets for Fiscal Year 2027



TRUMAN
STATE UNIVERSITY

**OPERATING BUDGETS
FOR
FISCAL YEAR 2027**

FY2027 BUDGET DOCUMENTS

A. The FY2027 Education and General Budget	Page
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FISCAL YEAR 2027 EDUCATION AND GENERAL BUDGET NARRATIVE

Executive Summary

The Education and General (E&G) Budget is the operating budget which supports the primary functions of the University including instruction, research, public service, and the various support areas. It is funded by state appropriations, student fees, and other miscellaneous sources. The FY2027 state appropriation for higher education recommended by the Governor leaves funding flat or the same as last fiscal year. Tuition and fee income for FY2027 is projected based on level enrollment and an average increase of 8% in tuition rates. The proposed E&G budget for FY2027 is approximately \$3.0 million higher than FY2026.

General Budget Approach

Major factors creating budget needs for FY2027 included the MOSERS retirement system rate increase, higher health insurance premiums, and contractual increases for services such as software. Due to these projected cost increases and flat state support, it was essential to review all activities and expenditures. Multiple budget areas reallocated funds to cover contractual increases and the increase in the student minimum wage. In most areas, increases beyond the FY2026 base budget are minimal. Salary savings due to attrition, primarily retirements, were also utilized to offset cost increases.

Revenue Assumptions

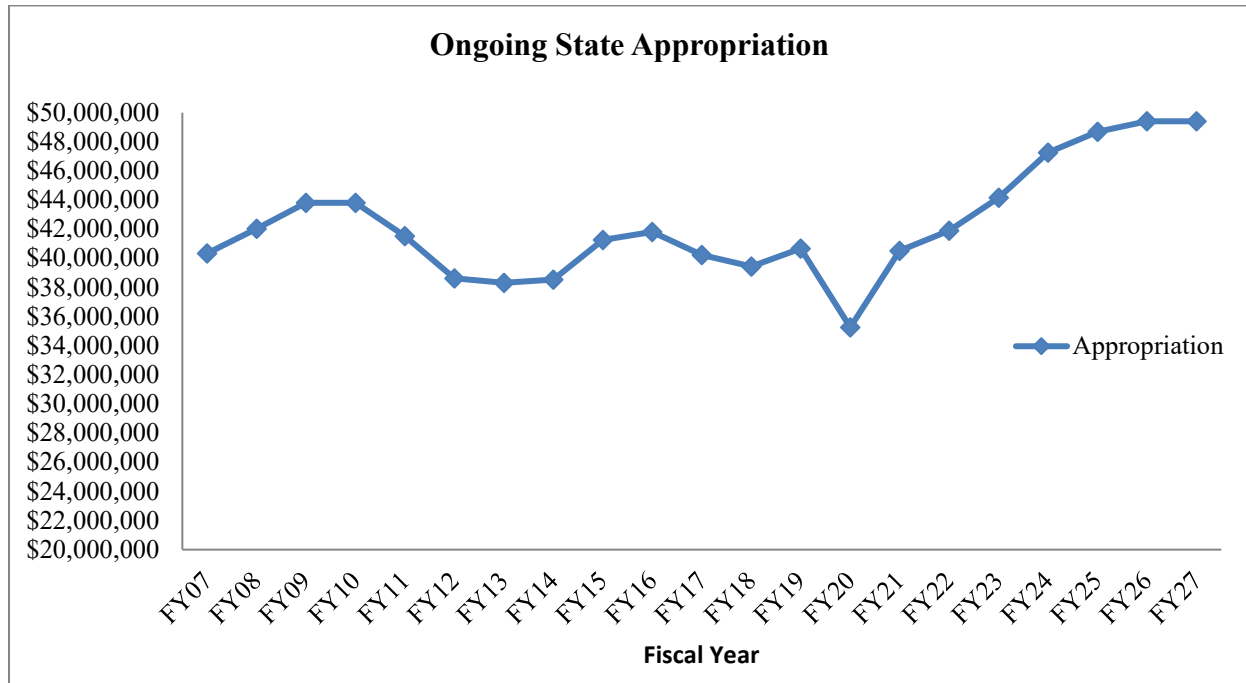
General Revenue

The base general revenue appropriation for Truman from the State of Missouri used for budget development is the flat appropriation level recommended by the Governor. Historically, the Governor withholds at least three percent of these funds as a contingency. For Fiscal Year 2027 this requires a reserve of \$1,528,095 for standard withholding. Table 1 provides a snapshot of total state revenue trends for FY2007 through FY2027 and reflects the actual funds received after all state withholding actions, including those beyond the 3% level. At \$50,936,492 the FY2027 state appropriation remains the highest in history for Truman. A comparison of initial appropriations and state funds received after withholding for FY11-FY27 is found in Table 2.

Enrollment Fees and Other Income

The Fall 2026 enrollment is projected for budget purposes with level full-time equivalent students. Spring 2027 enrollment is projected at the historical average of 90 percent of the fall semester total. Tuition and required fees for 2026-2027 increased for Missouri residents as well as for non-resident undergraduate students, and graduate students. The operating budget is based on this tuition increase which averages 8%. Sources of income in addition to enrollment fees include special fees, fines, charges for services, and interest income. Investment income available in FY2027 is projected to continue to decline assuming lower interest rates, and support from the Foundation is projected to increase.

**Table 1
STATE REVENUE TRENDS**



Ongoing State Appropriations Actually Received

Fiscal Year	Appropriation	% Change
FY07	\$40,346,396	2.0%
FY08	\$42,040,945	4.2%
FY09	\$43,806,665	4.2%
FY10	\$43,806,665	0.0%
FY11	\$41,526,613	-5.2%
FY12	\$38,619,750	-7.0%
FY13	\$38,325,596	-0.8%
FY14	\$38,542,604	0.6%
FY15	\$41,262,248	7.1%
FY16	\$41,816,820	1.3%
FY17	\$40,226,391	-3.8%
FY18	\$39,450,989	-1.9%
FY19	\$39,440,512	0.0%
FY20	\$35,262,199	-10.6%
FY21	\$40,521,765	15.0%
FY22	\$41,905,701	+3.4%
FY23	\$44,168,610	+5.4%
FY24	\$47,260,412	+7.0%
FY25	\$48,678,223	+3.0%
FY26	\$49,408,396	+1.5%
FY27*	\$49,408,396	0.0%

*Projected

Note: This table excludes funds appropriated but withheld and one-time funds.

For FY10, one-time federal funds of \$756,339 are excluded.

For FY17, a one-time Autism Clinic fund excluded, and reflects extra midyear withholding.

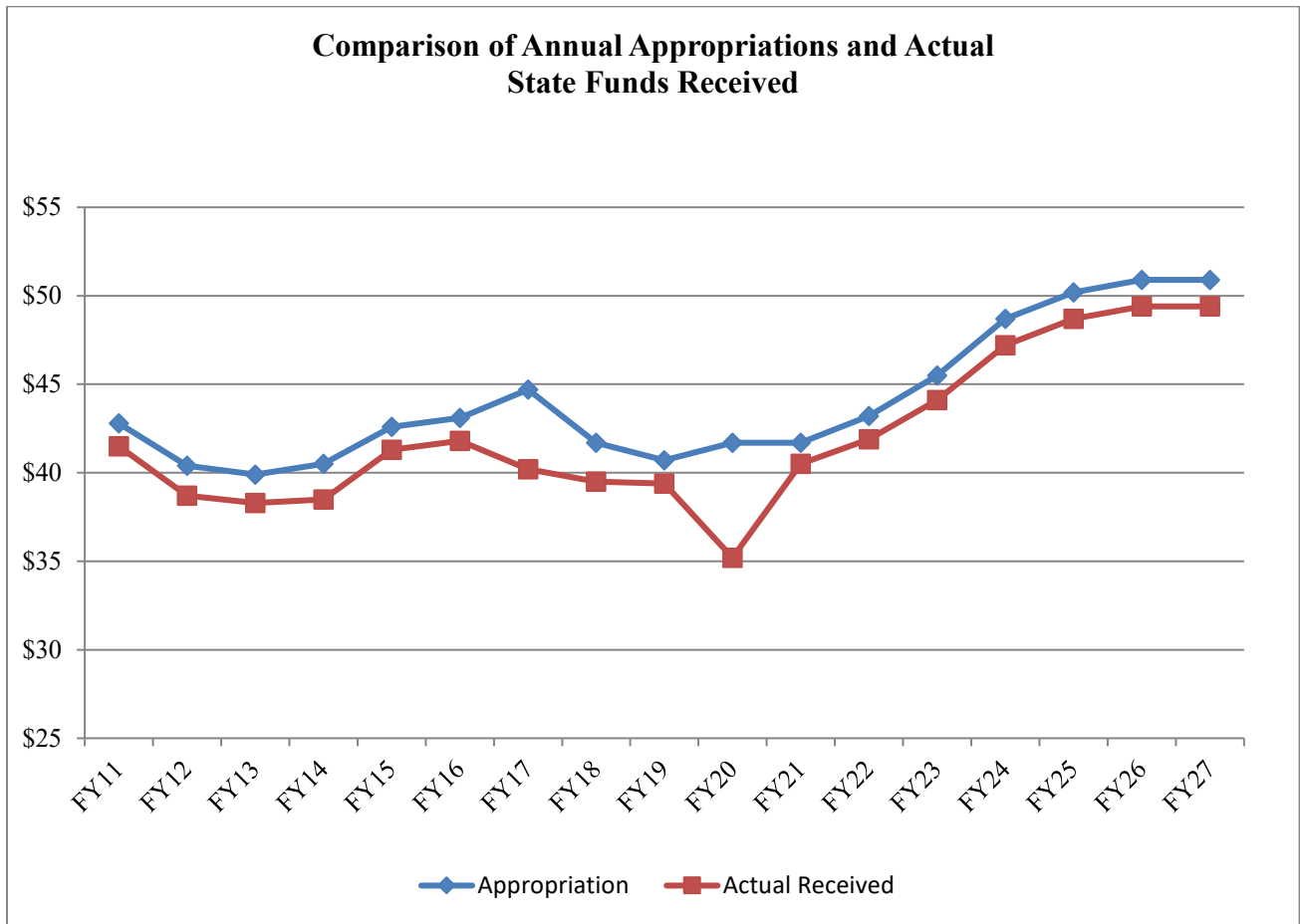
For FY18, an additional withholding was imposed by the Governor.

For FY20, the 3% standard withholding was increased for April-June.

For FY21, restrictions were removed mid-year, except the standard 3% for state funds.

For FY27, the traditional 3% withholding is projected.

Table 2



	<u>FY11</u>	<u>FY12</u>	<u>FY13</u>	<u>FY14</u>	<u>FY15</u>	<u>FY16</u>	<u>FY17</u>	<u>FY18</u>	<u>FY19</u>	<u>FY20</u>	<u>FY21</u>	<u>FY22</u>	<u>FY23</u>	<u>FY24</u>	<u>FY25</u>	<u>FY26</u>	<u>FY27</u>
Appropriation	42.8	40.4	39.9	40.5	42.6	43.1	44.7	41.7	40.7	41.7	41.7	43.2	45.5	48.7	50.2	50.9	50.9
Actual Received	41.5	38.7	38.3	38.5	41.3	41.8	40.2	39.5	39.4	35.2	40.5	41.9	44.1	47.2	48.7	49.4	49.4

FY10 excludes one-time federal fund designated for Caring for Missourians.

FY17 excludes one-time Autism Clinic funds and reflects extra withholding.

FY27 projected based on Governor’s recommended appropriation minus standard 3% withholding.

Planned Expenditures

General

Based on projected revenues in the FY2027 Education and General budget, planned expenditures were increased by approximately \$3 million, from \$91.6 million to \$94.6 million. Included in the budget are funds to cover the increase in the required MOSERS retirement system contribution which impacted fringe benefit costs. The contribution rate for FY2027 increased by 5.79% to 32.00%. Approximately 78% of full-time employees are covered by MOSERS. Table 3 outlines expenditure trends by Personal Service (salaries and benefits), Equipment/Operations, and Total for the last 10 years.

Personal Services

A major portion of the operating budget is utilized for salaries and fringe benefits. For FY2027, Truman is budgeting \$57.2 million in this category, or 60% of the total Education and General budget. This includes funds for faculty and staff salaries, student employment, and fringe benefits such as retirement, medical insurance, and social security. The breakdown for Personal Services is as follows.

Salaries	\$37,176,014
Fringe Benefits	\$16,426,410
Student Employment	\$ 3,600,926
Total	\$57,203,350

The FY2027 budget eliminates several positions through attrition or retirements and others were reconfigured to meet current needs. Positions impacted include faculty, academic support, management, office staff, and other support staff.

Operations and Equipment

The following provides a brief summary of operations and equipment trends by major segments of the campus.

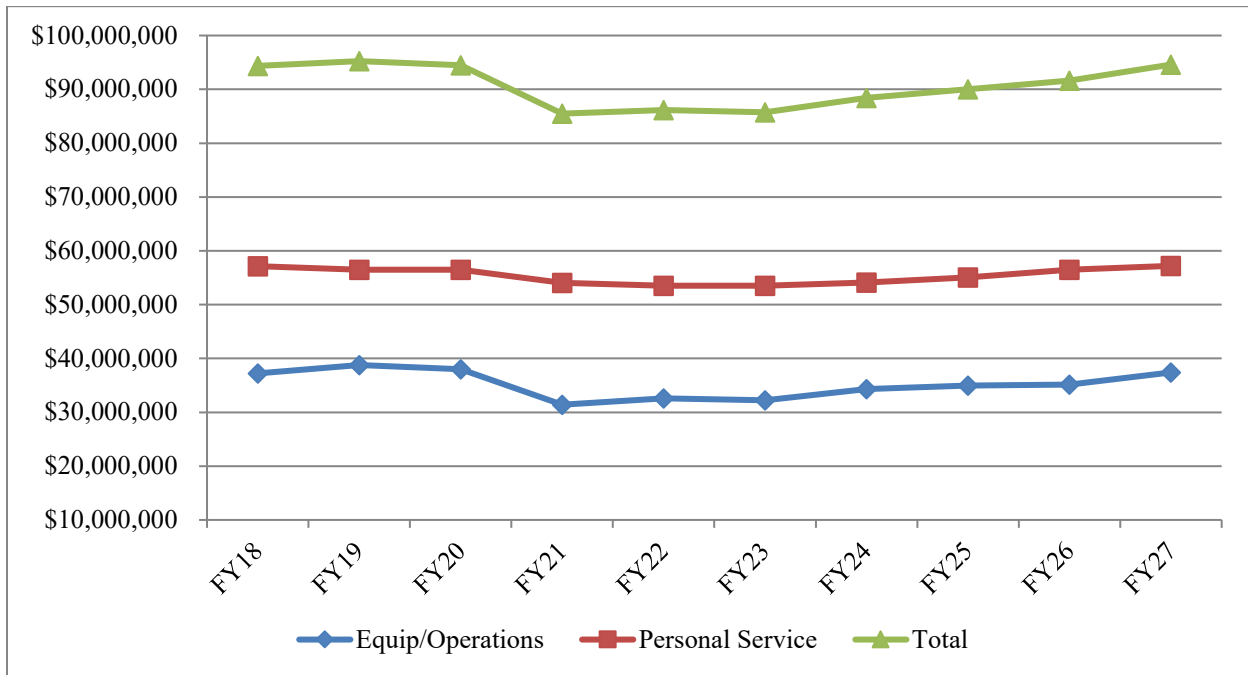
1. Academic Affairs. Operations funds have been allocated to meet needs in instruction, research, and public service areas. A total of over \$6.2 million in operations and equipment is budgeted in core areas, including the academic departments.

Table 4 outlines academic and research equipment budgets for FY2018-FY2027 and shows the asset renewal rate for these areas. Research funding totals \$434,230 for FY2027, with most of the funds in the operations and equipment categories.

2. Student Services. Operating and equipment budgets in the Student Services category have been allocated to meet priorities in various areas. The offices and functions in this category within the Education and General budget include Admission, Athletics, Counseling, Financial Aid, Health Clinic, International Student Office, Testing and Assessment, and Registrar. Just over \$5 million is budgeted for equipment and operations in the student services category. This includes the funds generated by the student athletic fee. Additional Student Services areas including Residential Living, the Student Union, and Recreation Center are funded in the Auxiliary Budget and are not included here.
3. Computing and Technology. The FY2027 operating budget includes significant allocations for computing and technology. A total of \$4.4 million is budgeted for technology services which include staff, operations, equipment and maintenance of existing systems and networks, and desktop workstations on campus, and an extensive wireless network. Continued technological investment is necessary to remain competitive. For 2026-2027, technology areas are budgeted at 4.6% of the institutional total.
4. Maintenance and Repair Fund. These funds are used to meet needs such as renovations, roof replacements and upgrades to heating and air conditioning systems. Truman consistently maintained this fund through various funding cycles in order to meet renovation needs on campus. Starting in FY2021 it was necessary to balance the budget by significantly reducing this fund. In FY2027 \$500,000 is budgeted in this category to cover repair needs for facilities. Table 5 outlines trends in the Maintenance & Repair budget for FY2018-FY2027. This does not include assets in the Plant Fund, also designated for maintenance and repair.

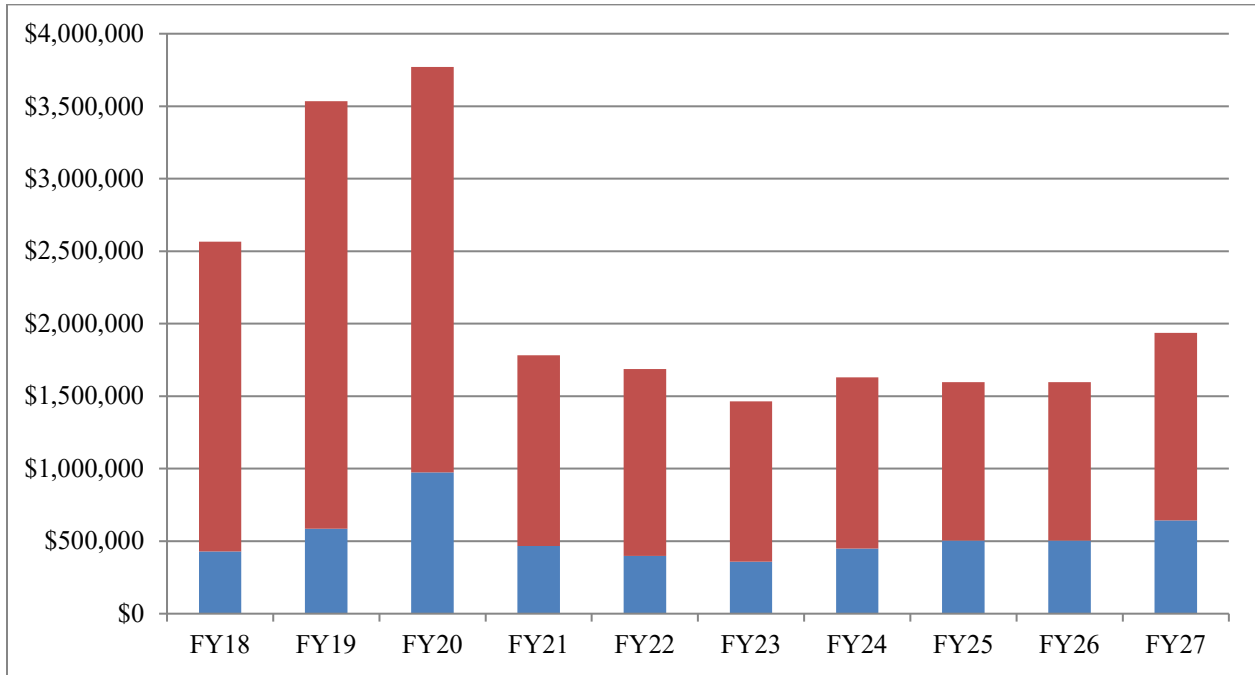
5. Utilities. Due to increases in utility costs and steady demand, utility budgets have been increased slightly for FY2027. Funds budgeted for utilities include operation of the central steam plant, natural gas, water, and electricity total \$3.9 million. The Auxiliary Budget includes additional funds to cover utilities in those facilities.
6. Institutional Support. This area includes many administrative functions such as Alumni/Advancement, Business Office, President's Office, Public Relations, Marketing, and other support areas. The combined operations and equipment total for this category is slightly over \$1.4 million, which includes funds transferred from the Foundation to support advancement and fundraising efforts.
7. Scholarships. For FY2027 \$19 million for scholarships has been budgeted to match projected expenditures for institutionally funded academic and athletic grants.
8. Student Employment. Student employment budgets are targeted at assisting students and supplementing staff in multiple areas. Funds allocated for student employment in the Education and General budget total almost \$3.6 million.

**Table 3
Education and General Budget by Category
FY2018– FY2027**



	Personal Service	Equipment/Operations	Total
FY18	57,129,494	37,238,801	94,368,295
FY19	56,461,886	38,781,436	95,243,322
FY20	56,480,702	37,987,516	94,468,218
FY21	54,076,690	31,410,227	85,486,917
FY22	53,544,603	32,586,210	86,130,813
FY23	53,517,043	32,213,772	85,730,815
FY24	54,138,912	34,297,012	88,435,924
FY25	55,056,823	34,943,394	90,000,217
FY26	56,470,394	35,164,157	91,634,551
FY27	57,203,354	37,398,646	94,602,000

**Table 4
Academic & Research Equipment Budgets**

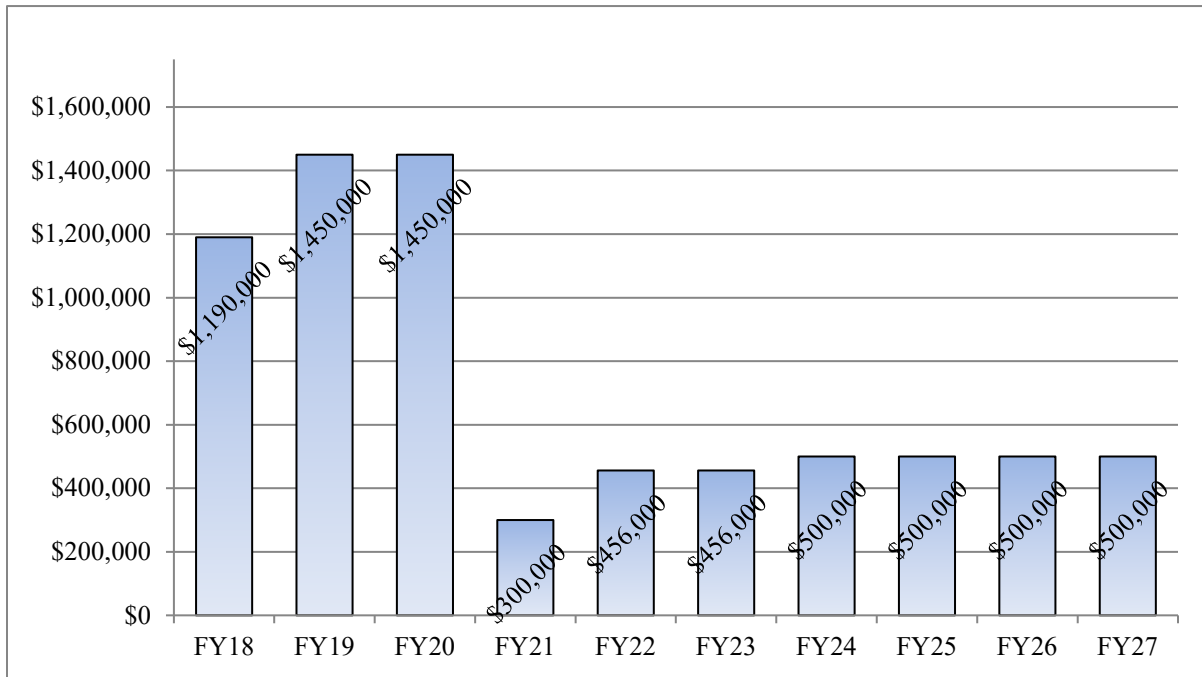


(000's omitted)

	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	FY26	FY27
Equipment Budget	2,138	2,949	2,798	1,315	1,289	1,105	1,181	1,092	1,092	1,292
Actual \$ Available	429	585	973	468	399	359	448	505	505	643

Note: Equipment budgets include significant amounts designated to cover the 3% withholding in state funds and contingency funds. The plan is to focus these funds on academic purchases should they be released during the fiscal year. This chart shows the portion of annual equipment budgets actually available for academic and research purchases. It should be noted that changes in definitions or the threshold price for equipment have also reduced this budget significantly in recent years.

**Table 5
Maintenance & Repair Budget**



(000's omitted)

Operating M&R	<u>FY18</u>	<u>FY19</u>	<u>FY20</u>	<u>FY21</u>	<u>FY22</u>	<u>FY23</u>	<u>FY24</u>	<u>FY25</u>	<u>FY26</u>	<u>FY27</u>
	1,190	1,450	1,450	300	456	456	500	500	500	500

FY2027 EDUCATION AND GENERAL REVENUE BY CATEGORY

The page that follows provides a summary of projected revenue for FY2027 in several major categories. State funds provide 54% of the proposed budget.

Board policy calls for net tuition income not to exceed a target of 35% of the total budget. This policy has specific guidelines regarding the calculation which allow for the omission of designated or restricted fees. The policy also compensates for budgeted student aid. Page 13 of this section provides the detail for the calculation to determine adherence to the policy for FY2027. The portion of the adjusted budget supported by student tuition is 22% and, therefore, is within the policy.

Table 6 illustrates budgeted sources of funds for FY2027. Trends in recent years have included increases in state funding, increases in student fees, and more revenues from other miscellaneous sources. For FY2027 state support is flat and accounts for approximately 54% of budgeted Education and General revenues. Table 7 illustrates trends in state support versus local revenue for the last ten years.

**EDUCATION AND GENERAL
FY2027 REVENUE BY CATEGORY**

State Revenue \$50,936,492

This represents the entire appropriation. A contingency budget of \$1,528,095 has been established for the traditional 3% standard withholding by the Governor. In recent years the 3% withholding has not been released, and the funds are not expected to be released in FY2027.

Student Tuition and Enrollment Fees \$39,519,000

FY2027 enrollment income for budget purposes is based upon a level FTE enrollment. Missouri students are assumed to make up 76% of the total enrollment; graduate enrollment is expected to be slightly higher; and summer enrollment is projected at the 2026 summer level. This category also includes fees for off-campus courses, the athletic fee, the student activity fee, study abroad programs, and other special course fees.

Other Local Income and Transfers \$ 4,146,508

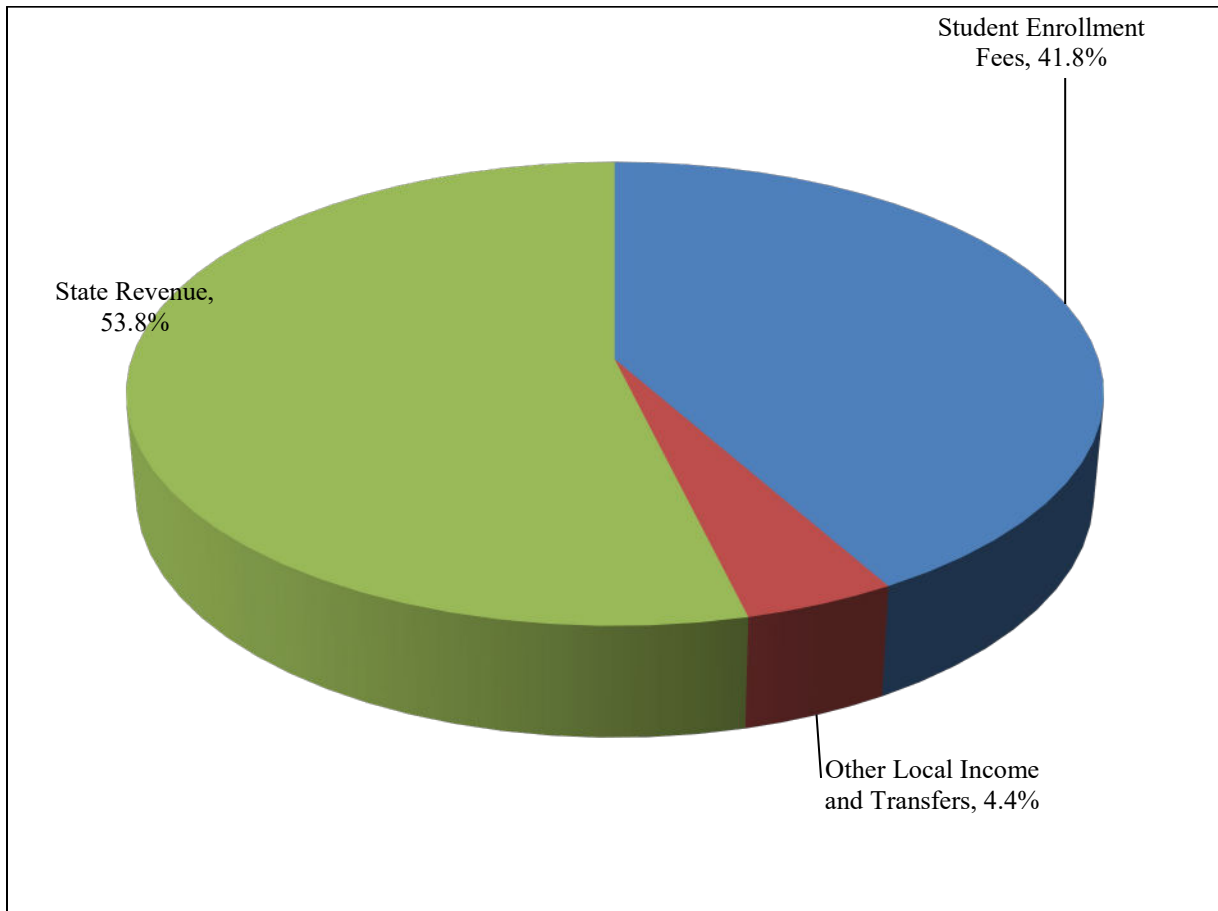
This includes various revenue sources: investments, parking permits, athletic gate receipts, sales and services of educational activities (such as summer camps), rollover from FY2026, indirect costs from grants and other miscellaneous sources. Transfers from Auxiliary sources and the Foundation are also included here.

GRAND TOTAL ALL SOURCES \$94,602,000

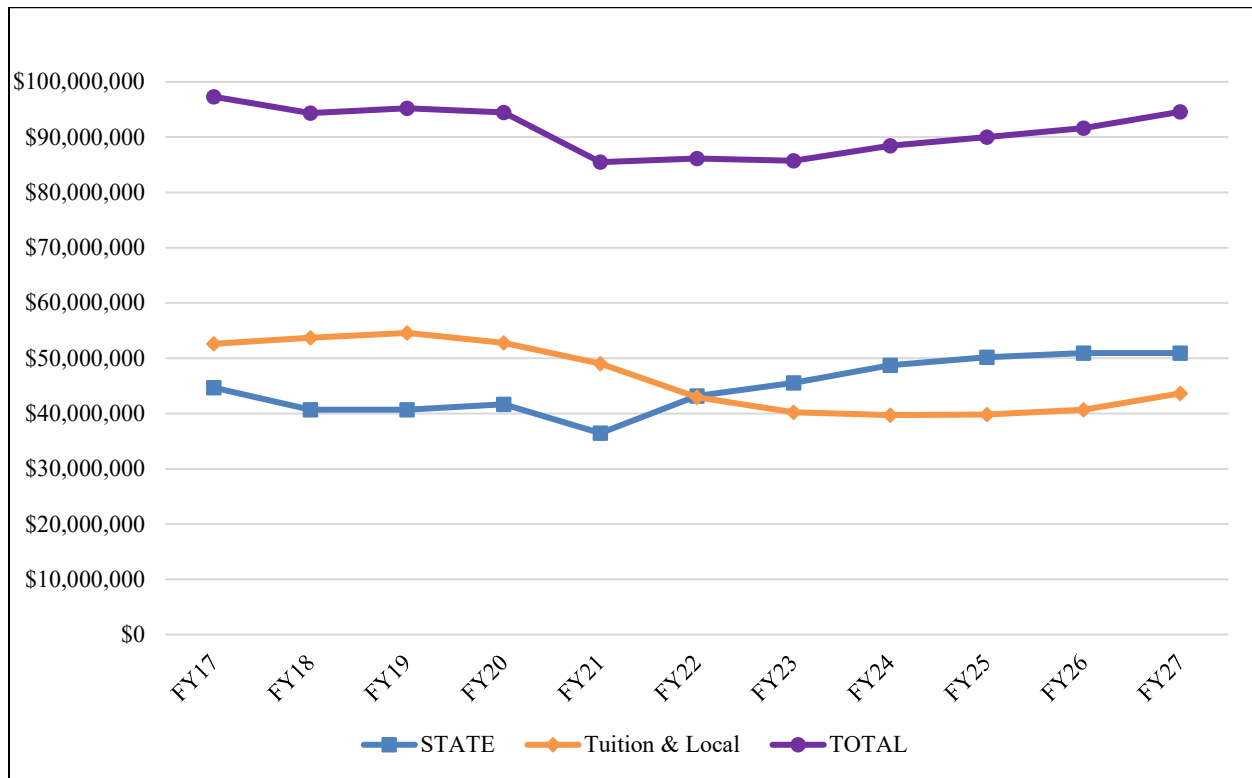
SEGREGATION OF ON-CAMPUS FEE INCOME FOR FY2027 IS AS FOLLOWS:

	<u>Total Fee Income</u>
Enrollment Fees	39,519,000
Less Restricted/Designated	
Student Union	-1,090,000
Recreation Center	-625,000
Orientation Week Fee	-255,000
Joseph Baldwin Academy	-325,000
Student Health Center Fee	-214,000
Student Activity Fee	-255,000
Athletic Fee	-330,000
Technology Fee	-113,000
Student Sustainability Fee	-27,500
Classroom Technology Fee	-526,000
Total designated/restricted funds	-3,760,500
	<hr/>
Total unrestricted funds	35,758,500
The percentage calculation is shown as follows:	
1. Undesignated and unrestricted fees (above)	35,758,500
2. Less Academic Scholarships, Experienceships and Athletic Grants in Aid	-19,252,469
NET UNRESTRICTED TUITION & FEES	16,506,031
	<hr/>
1. Total Education and General Budget	94,602,000
2. Less Academic Scholarships, Experienceships and Athletic Grants in Aid	-19,252,469
ADJUSTED E&G TOTAL	75,349,531
	<hr/>
NET UNRESTRICTED TUITION AS A PERCENTAGE OF ADJUSTED E&G	22.0%

Table 6
FY2027 BUDGETED E&G REVENUE



**Table 7
E&G BUDGETED REVENUE TRENDS FY18-FY27**



	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	FY26	FY27
State	40.6	40.6	41.6	36.5	43.2	45.5	48.7	50.2	50.9	50.9
Tuition & Local	53.7	54.6	52.8	49.0	42.9	40.2	39.7	39.8	40.7	43.7
Total	94.3	95.4	94.5	85.5	86.1	85.7	88.4	90.0	91.6	94.6

Budgeted Revenue by Fiscal Year. Actual totals vary due to state withholdings and enrollment changes.

FY2027 PLANNED E&G EXPENDITURES BY CATEGORY

The Missouri Coordinating Board for Higher Education and Office of Administration have developed a budget reporting structure which follows federal financial reporting standards for higher education. The broad budget categories and totals for FY2027 are as follows:

Instruction \$ 36,565,821

This includes all expenditures such as faculty salaries, operating funds and equipment which support instructional activities.

Research \$ 434,230

Activity organized to produce research outcomes is included in this category. Internal research grants, research equipment, and undergraduate research stipends are in this budget.

Public Service \$ 186,481

Non-instructional services beneficial to external groups are included in public services. Matching funds for the Upward Bound program are budgeted here.

Academic Support \$ 6,014,502

The library and academic administration are in this category. Expenses for operation of the library represent over one-half of this budget.

Student Services \$ 11,992,049

This includes areas such as student services administration, counseling services, admissions and records, intercollegiate athletics, health services, and testing services.

Institutional Support \$ 8,801,993

Support areas including fiscal operations, alumni and public relations, and general administration are in this category.

Physical Plant \$ 11,024,455

General physical plant operations, including maintenance, grounds and custodial, and public safety are in this category. Funds for fuel and utilities are also included here.

Maintenance and Repairs \$ 500,000

Funds designated for campus building repairs and preventive maintenance are in this category.

Student Aid \$ 19,052,469

Student scholarships, experienceships and athletic aid are included here.

Transfers \$ 30,000

Mandatory transfers for federal aid programs (SEOG) comprise this budget.

TOTAL \$ 94,602,000

Note: Categories are based on the Uniform Financial Reporting Manual developed by the Missouri Department of Higher Education and Workforce Development as well as the recent National Association of College and University Business Officers guidance regarding classification of various functional areas.

Table 8
FY2027 PLANNED E&G EXPENDITURES

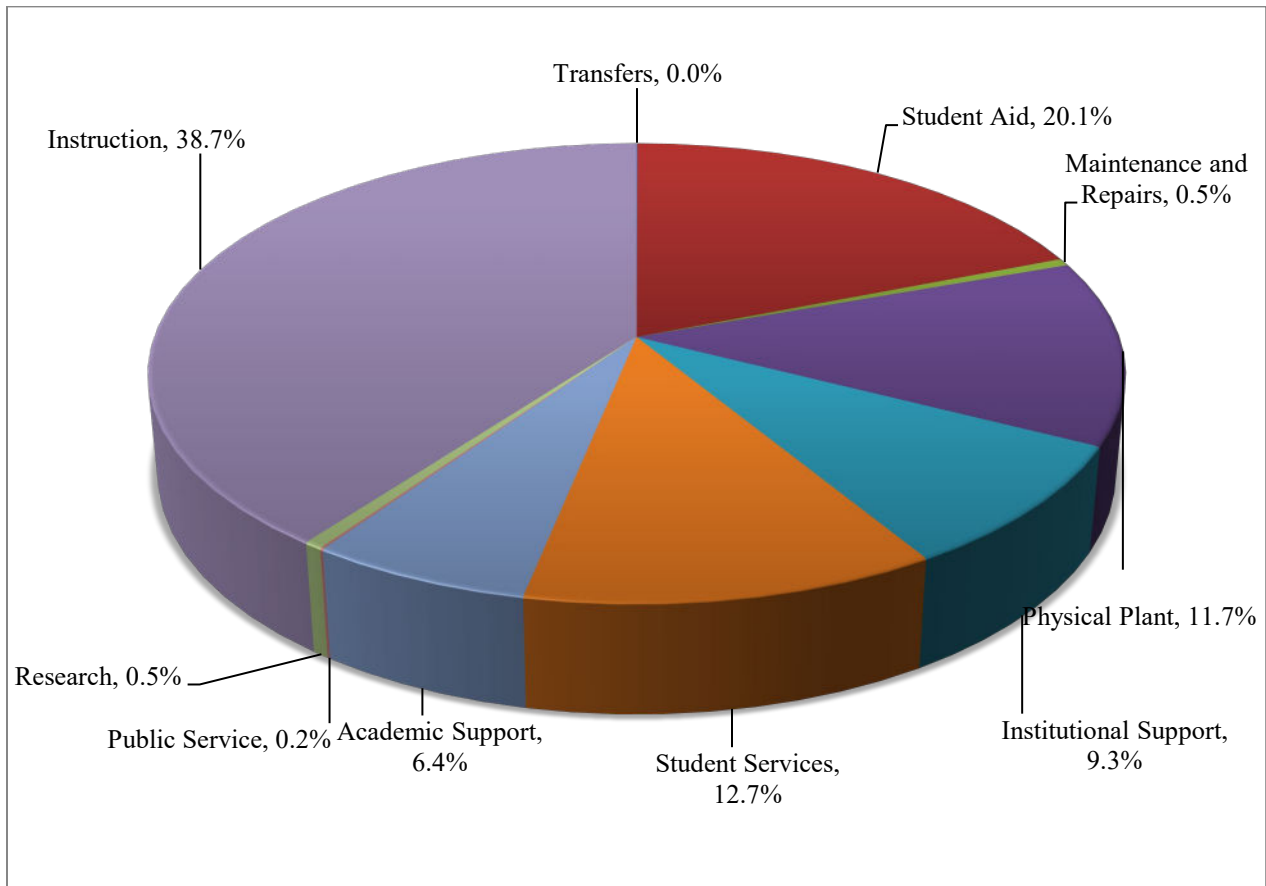


Table 9
FY2027 EDUCATION AND GENERAL EXPENDITURES BY CATEGORY

	Personal Service	Equipment	Operations	Total
Instruction	30,672,682	1,192,819	4,700,320	36,565,821
Research	84,000	100,000	250,230	434,230
Public Service	159,365	0	27,116	186,481
SUBTOTAL	30,916,047	1,292,819	4,977,666	37,186,532
Academic Support	4,170,452	0	1,844,050	6,014,502
Student Services	6,945,392	0	5,046,657	11,992,049
Institutional Support	7,312,198	100,000	1,389,795	8,801,993
Physical Plant	5,301,796	109,522	5,613,137	11,024,455
Maintenance & Repairs	0	0	500,000	500,000
Student Aid	2,557,469	0	16,495,000	19,052,469
Transfers	0	0	30,000	30,000
TOTALS	57,203,354	1,502,341	35,896,305	94,602,000

Note: Categories match the Uniform Financial Reporting Manual developed by the Missouri Department of Higher Education as well as the most recent National Association of College and University Business Officers guidance regarding classification of various functional areas.

Table 10
COMPARISON OF EDUCATION AND GENERAL BUDGET BY CATEGORY
FY2018 – FY2027

	Personal Services	Equipment	Operations	Total
FY2018	57,129,494	2,282,569	34,956,232	94,368,295
FY2019	56,461,882	2,949,354	35,832,086	95,243,322
FY2020	56,480,702	3,153,736	34,833,780	94,468,218
FY2021	54,076,690	1,315,217	30,095,010	85,486,917
FY2022	53,544,603	1,288,754	31,297,456	86,130,813
FY2023	53,517,043	1,105,097	31,108,675	85,730,815
FY2024	54,138,912	1,181,841	33,115,171	88,435,924
FY2025	55,056,823	1,212,341	33,731,053	90,000,217
FY2026	56,470,394	1,202,341	33,961,816	91,634,551
FY2027	57,203,354	1,502,341	35,896,305	94,602,000

Notes: Equipment category includes funds to cover 3% state withholding and other major contingency accounts. Due to reclassification of equipment under GASB year-to-year comparisons may not be valid.

FISCAL YEAR 2027 AUXILIARY BUDGET NARRATIVE

Executive Summary

Revenue from combined auxiliary operations is projected to increase in FY2027. This estimate is based on the number housed in the residence halls as well as budgets which are tied to student enrollment such as the Student Union and Recreation Center. Occupancy levels in the residence halls are budgeted based on a comparable number to this past academic year. The rates charged to students for residence halls including room and board were increased by an average of 4.4% for the 2026-27 academic year, and the Student Union and Recreation Center fees were unchanged.

Several changes in operating and equipment budgets have been recommended for 2026-2027. Changes in the Auxiliary Budget for FY2027 include allocating funds to cover projected food costs, contractual increases, wage increases, as well as MOSERS contributions. Overall, the Auxiliary Budget for FY27 is 5.8 percent higher than last year.

General Budget Priorities

This budget was prepared to meet priorities such as providing services to students, and activities which will provide more efficient operations. The budget for auxiliary operations must meet bond payment requirements.

Revenue Assumptions

1. Residence Halls. Room and board rates were raised by an average of 4.4% for FY2027. A student living in a typical two-person room will pay \$12,119 for the 2026-2027 academic year. Based upon the projected occupancy rate for the fall semester and 91% returning for the spring semester and typical summer income, revenue from residence halls and apartments is projected at \$16,808,000. This includes other income such as off-campus student meal plans, rentals, and interest income.
2. Student Union. The Student Union is primarily funded by a transfer from enrollment income to this budget at a rate of \$165 per full-time equivalent student per semester. This fee was established to build, maintain, and cover debt service for the Student Union. The Student Activity Fee helps fund the Center for Student Involvement, which is housed in

the Student Union. Additional income sources include room rentals, bookstore, and food service commission. Total revenue for the Student Union Building for FY2027 is projected at \$1,240,000.

3. Recreation Center. Major expenses for the Recreation Center include personnel and operations. A designated fee of \$111 per semester per full-time equivalent student is included in enrollment fees. Debt on the Recreation Center has been retired. Total revenue for FY2027 is projected at \$702,000 for the Recreation Center.
4. Service Departments. Due to reduced volume, revenue from the auxiliary service department (Printing Services) is projected at \$200,000 for FY2027.

Planned Expenditures

A significant portion of the Auxiliary Budget is utilized to operate the residence halls. Staff includes the Residential Living Office, hall directors, housekeepers, and physical plant employees assigned to these non-academic areas. Table 9 outlines Auxiliary Budget equipment trends for FY2007-FY2027. Due to reduced income, equipment replacements are funded as needed from reserve funds.

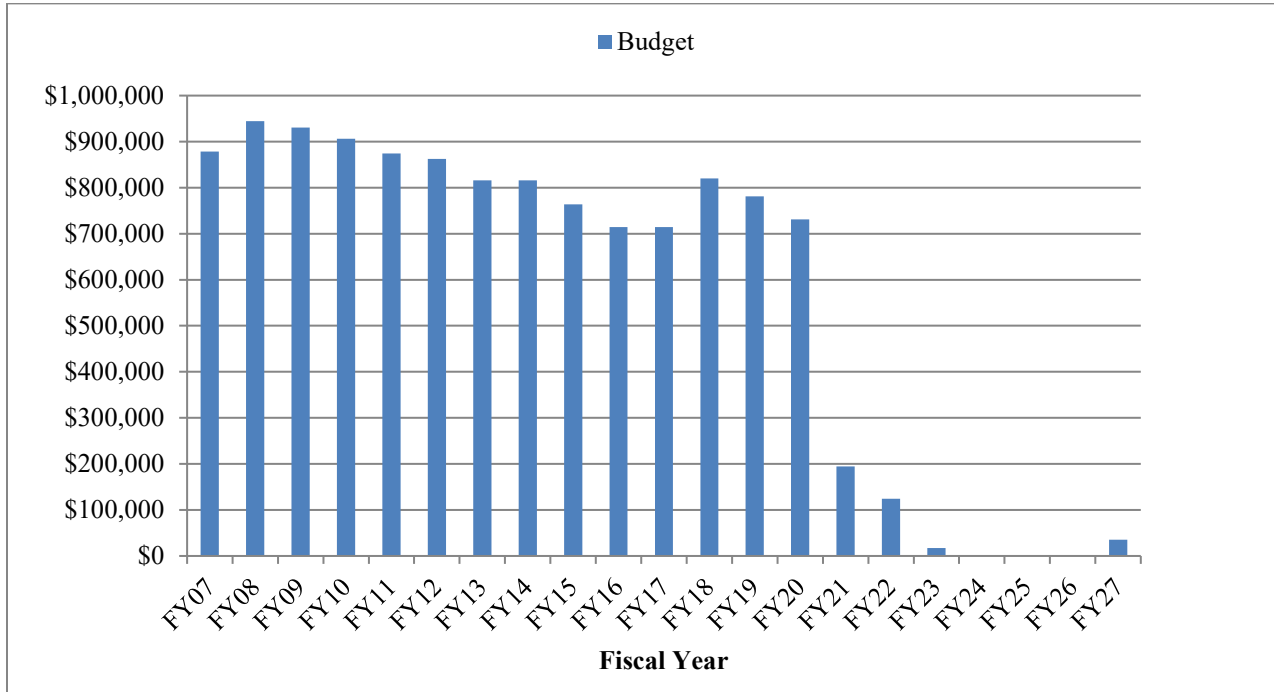
Operating funds for Residential Living include utilities, repairs and renovations, and food service contracts. Funds are included for food service repairs, and general repairs to the facilities. Food service costs are budgeted to cover projected costs as agreed to in the food service contract, which is the largest single component of this budget. Utility costs are projected to increase in 2026-2027 from the current year's actual expenditures and the budget reflects this. A major portion of the Residential Living operating budget is still set aside for bond repayments, which extend through FY2036. Table 12 shows institutional debt trends, primarily bonds for auxiliary renovations, for 2021 through 2030. Since 2021 debt has been reduced from \$45.7 million to \$21.1 million. The result is much lower debt service payments for the auxiliary budget.

On a smaller scale, the Student Union Building budget also covers personnel, operating costs such as utilities, and insurance. Funds are also included to cover general maintenance of this building.

The Recreation Center budget is slightly higher than last year due to expected increases in utility costs which are a major component in the operating budget for this area, and the increase in student employment costs which are included to help staff the facility.

The total FY2027 Auxiliary budget increases by over \$1,050,000 from FY2026. This is a 5.8% increase, which reflects higher residence halls rates and the increase in food costs, salaries, and the MOSERS pension plan.

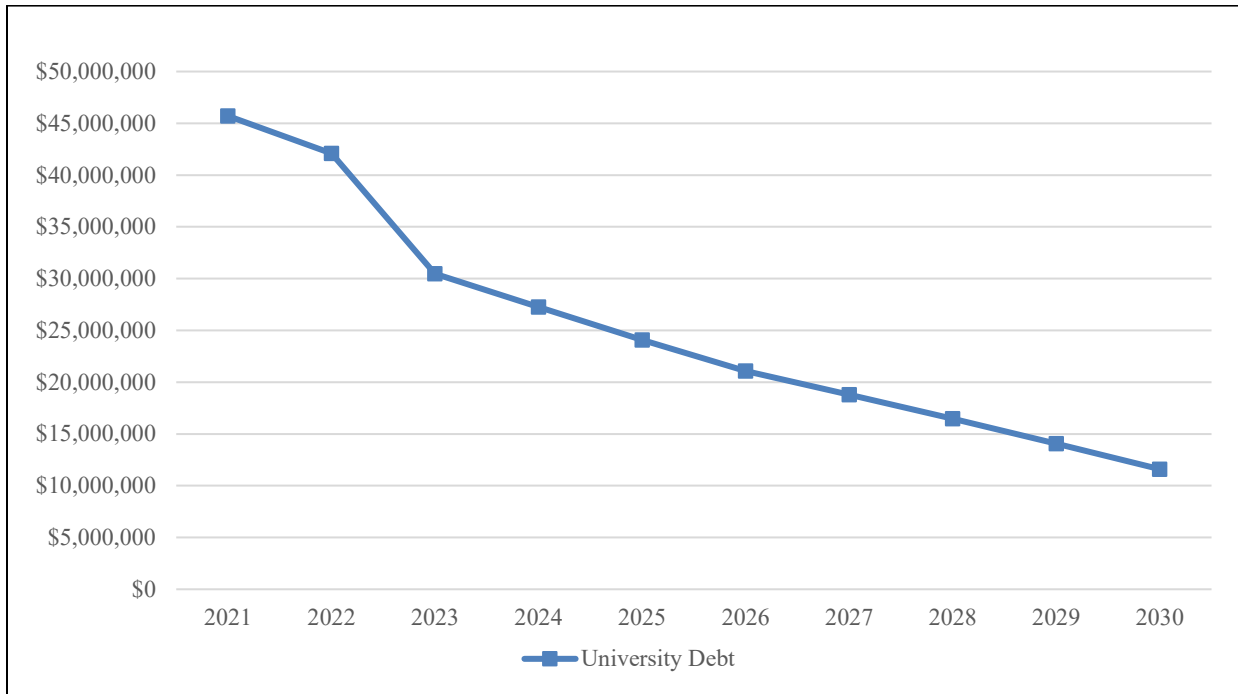
Table 11
AUXILIARY EQUIPMENT BUDGET TRENDS
FY07-FY27



<u>Fiscal Year</u>	<u>Equipment Budget</u>	<u>% change</u>
FY07	\$ 878,780	-6.8%
FY08	\$ 944,488	7.4%
FY09	\$ 930,488	-1.5%
FY10	\$ 906,247	-2.6%
FY11	\$ 874,233	-3.5%
FY12	\$ 862,633	-1.3%
FY13	\$ 815,883	-5.4%
FY14	\$ 815,883	0.0%
FY15	\$ 763,883	-6.4%
FY16	\$ 714,583	-6.5%
FY17	\$ 714,583	0.0%
FY18	\$ 820,060	+14.7%
FY19	\$ 781,203	-4.7%
FY20	\$ 730,793	-6.4%
FY21	\$ 194,543	-73.4%
FY22	\$ 124,500	-36.0%
FY23	\$ 17,500	-86.0%
FY24	\$ 0	-100.0%
FY25	\$ 0	0%
FY26	\$ 0	0%
FY27	\$ 35,000	n/a

Note: Includes equipment funds for residence halls, food service, Student Union, etc.

Table 12
TRUMAN STATE UNIVERSITY DEBT
FY21-FY30



<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>3030</u>
\$45.7	\$42.1	\$30.5	\$27.3	\$24.1	\$21.1	\$18.8	\$16.5	\$14.1	\$11.6

Includes bonds for residence halls and student union as well as capital leases for energy conservation improvements.

FY2027 AUXILIARY REVENUE BY CATEGORY

RESIDENCE HALLS

Room and Board \$16,808,000

This projection is based on the expected occupancy rate for residence halls and apartments. Spring occupancy is historically 91% of the fall semester and summer income is projected to return to typical levels. This category also includes income from purchase of meal plans by off-campus students.

STUDENT UNION \$ 1,240,000

This revenue source includes the transfer of enrollment fees based on full-time equivalent (FTE) students. Total revenues are projected based on FY26 enrollment and additional income sources include rentals, bookstore, and food service commission.

RECREATION CENTER \$ 702,000

Funds for the operation of the Recreation Center come primarily from the transfer of enrollment fees based on FTE students. Other sources of income include rental of the facility to outside groups and faculty/staff membership fees.

SERVICE DEPARTMENT \$ 200,000

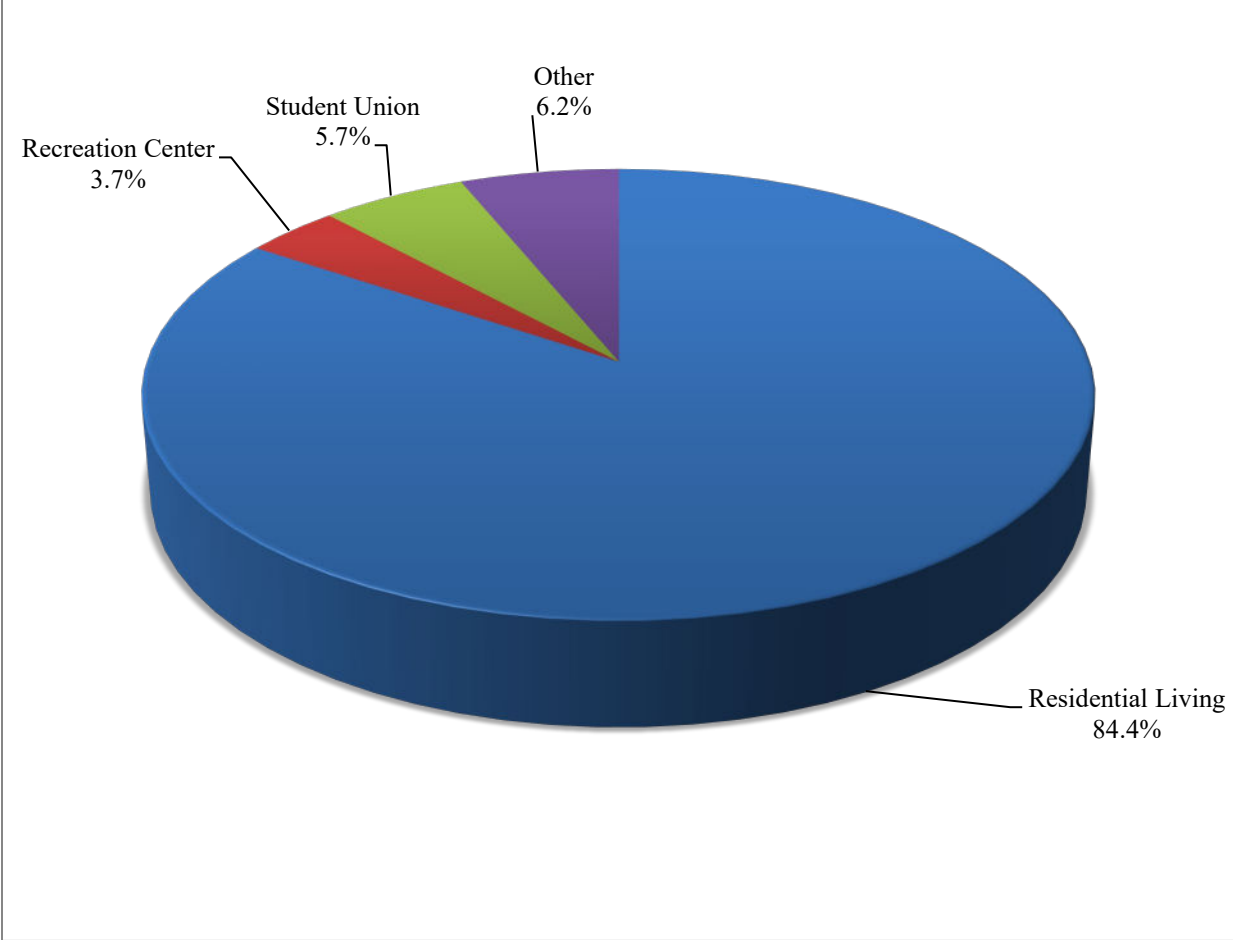
Certain service departments operate as auxiliary enterprises. Currently the only operation in this category is Campus Printing Services. Revenue is projected to be down slightly for FY27.

GRAND TOTAL AUXILIARY REVENUE **\$18,950,000**

Table 13
FY2027 AUXILIARY EXPENDITURES BY AREA

	Personal Services	Equipment	Operations	Total
Residential Living	1,722,040	20,000	11,824,397	13,566,437
Residential Living Bond Payments	0	0	2,436,758	2,436,758
Student Union	326,790	15,000	417,506	759,296
Student Union Bond Payment	0	0	314,220	314,220
Printing Services	192,602	0	105,870	298,472
Auxiliary Reserves	0	0	873,043	873,043
Recreation Center	527,499	0	174,275	701,774
TOTAL	2,768,931	35,000	16,146,069	18,950,000

Table 14
FY2027 AUXILIARY EXPENSES
BY MAJOR AREA



FISCAL YEAR 2027 RESTRICTED FUND BUDGET

Executive Summary

This budget includes funds from outside grants and other sources (state and federal) which are restricted in nature. Examples include federal programs such as McNair and Upward Bound and state-funded activities such as the Regional Professional Development Center. Due to the nature of these programs and the fact that the federal fiscal year does not match Truman's fiscal year, all revenues in this budget are estimated.

Projected Restricted Revenues and Expenditures

Major activities supported through restricted funds include the following:

Upward Bound \$ 501,398

This program is part of the federal TRIO program funded by the Department of Education. It is designed to assist high school students in building the skills and motivation necessary for college success.

McNair \$ 315,696

Truman has received McNair funding since 1992. The program is designed to provide disadvantaged college students with preparation for graduate programs.

Regional Professional Development Center \$ 2,270,300

The Regional Professional Development Center is operated in conjunction with Truman's School of Business and Professional Studies. The center is funded by the Missouri Department of Elementary and Secondary Education and provides training and support to public schools in the northeast region. Any fee income generated by Regional Professional Development Center activities are restricted and must be returned to the state if not used for the program.

Pell \$ 3,500,000

Pell Grants are provided from federal funds to eligible students based on need. This amount is a projection as awards are contingent upon the number of qualifying students enrolled.

SEOG \$ 101,284

Supplemental Educational Opportunities Grants are provided from federal funds to eligible students.

Work Study \$ 310,818

The College Work-Study Program includes federal funds to support part-time student workers.

Federal TEACH Grant \$ 20,000

This grant provides up to \$4,000 to eligible undergraduate and graduate students who agree to teach specified high-need subjects at schools serving primarily disadvantaged populations for four years within eight years of graduation. This amount is a projection as awards are contingent on the number of qualifying students enrolled.

Other \$ 19,915

There are numerous smaller grants and contracts from foundations and governmental sources designed for instruction, research, and public service activities. This includes programs supported by agencies such as Missouri Arts Council and NSF.

TOTAL ESTIMATED FY2027 RESTRICTED \$ 7,039,411

Table 15
FISCAL YEAR 2027
ESTIMATED RESTRICTED REVENUE AND EXPENDITURES

<u>Area or Program</u>	<u>FY2026 Estimate</u>
Upward Bound	\$ 501,398
McNair	\$ 315,696
Regional Professional Development Center	\$ 2,270,300
Pell	\$ 3,500,000
SEOG	\$ 101,284
Work-Study	\$ 310,818
Federal TEACH Grant	\$ 20,000
Other	\$ 19,915
 TOTAL	 \$ 7,039,411

COMBINED OPERATING BUDGET SUMMARY

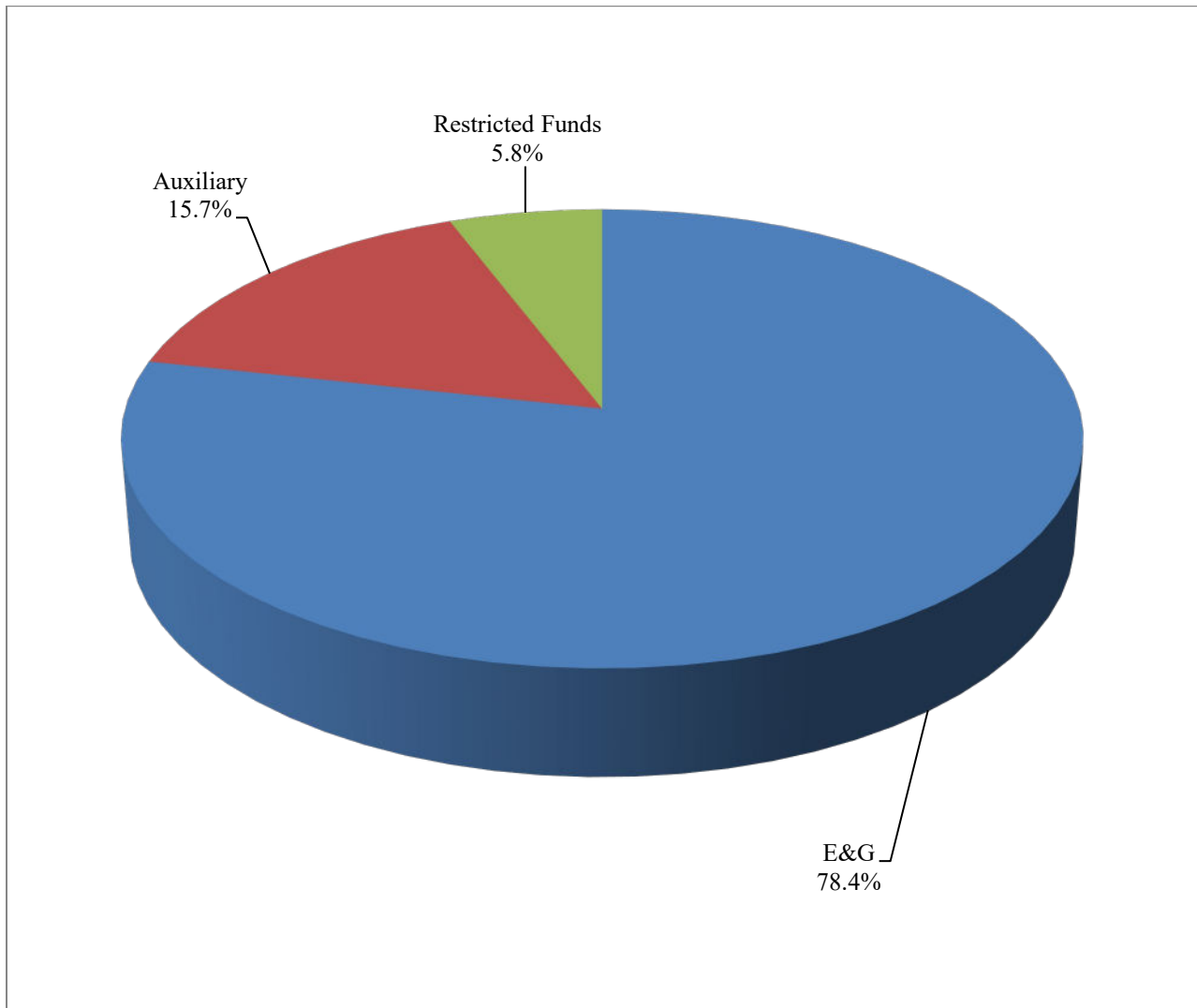
The combined operating budget for Fiscal Year 2027 totals \$120,591,411.

Education and General	\$ 94,602,000
Auxiliary	\$ 18,950,000
Restricted Funds	<u>\$ 7,039,411</u>
Total	\$120,591,411

Table 11 illustrates the combined operating budget distributed by type, and the Education and General budget represents 78.4% of the total.

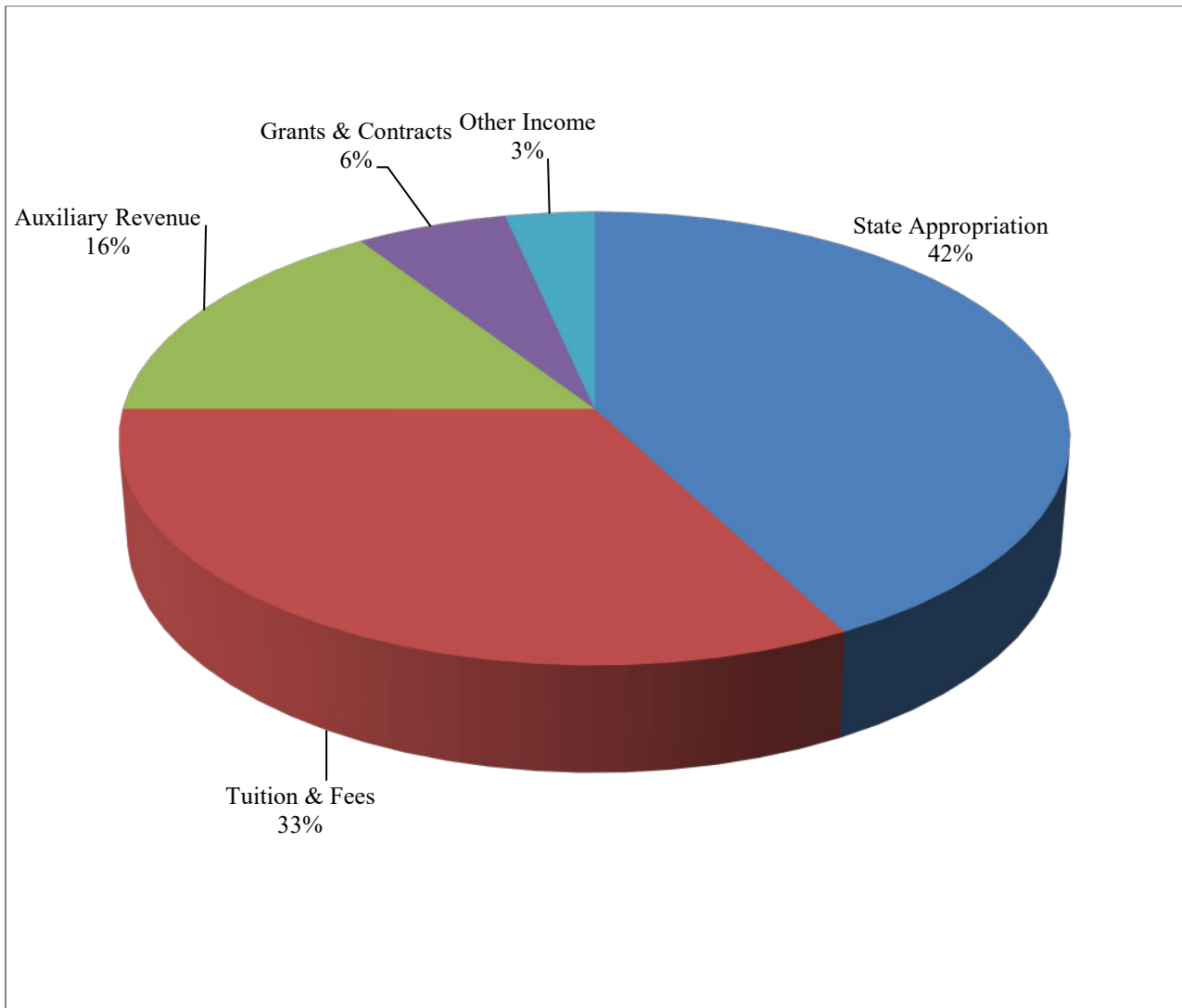
Projected revenues are equal to the various operating budgets, and Table 12 illustrates the sources of revenue which are combined to produce the funds needed. Major sources, in descending order, are State Appropriations, Student Tuition and Fees, Auxiliary Revenue, Grants and Contracts, and Other Income.

Table 16
FY2027 OPERATING BUDGETS



Operating Budget	\$ Amount
E&G	\$94,602,000
Auxiliary	\$18,950,000
Restricted Funds	\$ 7,039,411

Table 17
FY2027 Revenue Sources



Revenue Sources	\$ Amount
State Appropriation	\$50,936,492
Tuition & Fees	\$39,519,000
Auxiliary Revenue	\$18,950,000
Grants and Contracts	\$ 7,039,411
Other Income	\$ 4,146,508

ITEM L

Academic Promotion Salary Increases for 2026-27 Academic Year

DESCRIPTION AND BACKGROUND

In recent years, the Board has considered salary policies with salary increases for a calendar year rather than a fiscal year, with the exception that faculty promotion adjustments are approved in June. This action item establishes the promotion amounts for the 2026-27 Academic Year.

RECOMMENDED ACTION

BE IT RESOLVED that faculty members who are promoted in rank for the 2026-27 Academic Year, excluding those whose salaries for the 2026-27 Academic Year have been established by separate agreements, are to be given the following increases in salary for the 2026-27 Academic Year:

<u>Academic Promotion</u>	<u>Amount</u>
Assistant Professor to Associate Professor	\$3,800
Associate Professor to Professor	\$7,500

Moved by _____
Seconded by _____

	Aye	Nay
Vote: Burks	_____	_____
Christofferson	_____	_____
Dameron	_____	_____
Gildehaus	_____	_____
Gingrich	_____	_____
Hillier	_____	_____
Lovegreen	_____	_____

ITEM M
Agenda Items for Future Meetings

DESCRIPTION AND BACKGROUND

This item provides a list of projected agenda items for the regular meetings during the following year.

RECOMMENDED ACTION

This is a discussion item only.

ATTACHMENT

List of Projected Agenda Items

LIST OF PROJECTED AGENDA ITEMS
Regular Meetings of the Board of Governors

August 2026 Meeting

Participation in campus events
Minutes for the open session of the last meeting
President's report
Annual athletics report
Annual staff council report
Annual Greenwood Interprofessional Autism Center report
Financial report
Construction projects report
Local capital budgets for the current fiscal year
State appropriation request for the next fiscal year
Honorary degree consideration (as needed)
Dates and agenda items for future meetings
Minutes for the closed session of the last meeting
Personnel actions report
Annual general counsel evaluation committee appointments

October 2026 Meeting

Participation in campus events
Annual photograph of board and president
Minutes for the open session of the last meeting
President's report
Semiannual advancement, foundation board, and alumni board report
Audit report
Financial report
Construction projects report
Dates and agenda items for future meetings
Minutes for the closed session of the last meeting
Personnel actions report
Annual general counsel evaluation
Annual presidential review committee appointments

December 2026 Meeting

Participation in campus events
Selection of board officers for next calendar year
Annual board committee appointments
Minutes for the open session of the last meeting
President's report
Financial report
Construction projects report
Housing and meal plan charges for the next fiscal year
Union agreement renewal (in even-numbered years)
Salary policies for the next calendar year
Dates and agenda items for future meetings
Minutes for the closed session of the last meeting
Personnel actions report

Paid leaves of absence for the next academic year
Annual presidential review

February 2027 Meeting

Participation in campus events
Recognition of past board chair
Minutes for the open session of the last meeting
President's report
Annual academic affairs report
Annual student government report
Financial report
Construction projects report
External audit firm (as contract expires)
Food service contractor (as contracts expire)
Academic calendar (as needed)
Board of governors conflict of interest policy review
Dates and agenda items for future meetings
Minutes for the closed session of the last meeting
Personnel actions report

April 2027 Meeting

Participation in campus events
Minutes for the open session of the last meeting
President's report
Semiannual advancement, foundation board, and alumni board report
Annual faculty senate report
Financial report
Construction projects report
Depository bank (as contracts expire)
Food service contractor (as contracts expire)
Bookstore contractor (as contracts expire)
Enrollment fees for the next fiscal year
Dates and agenda items for future meetings
Minutes for the closed session of the last meeting
Personnel actions report
Treasurers for the next fiscal year

June 2027 Meeting

Participation in campus events
Minutes for the open session of the last meeting
President's report
Annual legislative consultant report
Annual enrollment management report
Financial report
Construction projects report
State capital funds request for the next legislative session
Operating budgets for the next fiscal year
Academic promotion salary policy for next academic year
Dates and agenda items for future meetings
Minutes for the closed session of the last meeting

Personnel actions report
Faculty promotion
Faculty tenure

The following items will be added to the agendas as needed:

- University strategic plan reports
- Campus master plan reports
- Reports from administrative areas
- Approval of new or revised policies
- Approval of architects and/or engineers for construction projects
- Approval of new construction projects over \$100,000
- Approval of equipment purchases and leases over \$100,000
- Approval of consulting services over \$10,000
- Approval of change orders for major changes in construction projects
- Approval of real estate acquisitions
- Litigation and legal action reports

ITEM N
Dates for Future Meetings

DESCRIPTION AND BACKGROUND

It is helpful to schedule, at least tentatively, the dates for board meetings for the upcoming year. The tentatively scheduled dates are subject to change by the Board. However, establishing preliminary dates allows Board members and staff to avoid planning other activities on the targeted board meeting dates. In addition to the regularly scheduled meetings, special meetings can be called by the Chair of the Board or by three members. A calendar of events for the next year follows this page.

RECOMMENDED ACTION

BE IT RESOLVED that the next regular meeting of the Board of Governors be scheduled for Saturday, August 1, 2026, on the University campus in Kirksville, Missouri, beginning at 1:00 p.m., with the understanding that the Chair may alter the starting time and place for the meeting by giving due notice of such change; and

BE IT FURTHER RESOLVED that other regular meetings of the Board during the next year be tentatively scheduled for the following dates:

- Friday, October 23, 2026;
- Saturday, December 5, 2026;
- Saturday, February 6, 2027;
- Saturday, April 3, 2027; and
- Saturday, June 12, 2027

Moved by _____
Seconded by _____

	Aye	Nay
Vote: Burks	_____	_____
Christofferson	_____	_____
Dameron	_____	_____
Gildehaus	_____	_____
Gingrich	_____	_____
Hillier	_____	_____
Lovegreen	_____	_____

ATTACHMENT

Calendar of Events: June 2026 through June 2027

**Calendar of Events:
June 2026 through June 2027**

2026

June	13	BOARD OF GOVERNORS MEETING (TENTATIVE DATE)
	19	Juneteenth Holiday (campus closed)
July	3	Independence Day Holiday (campus closed)
August	1	BOARD OF GOVERNORS MEETING (TENTATIVE DATE)
	12	Fall Semester Begins with Truman Days
	17	Classes Begin
	29	Home Football vs Washburn University
September	7	Labor Day Holiday (campus closed)
	12	Home Football vs. Northeastern State
	19	Family Day
	19	Home Football vs. Missouri S&T
October	8-9	Mid-Term Break (students)
	19-24	Homecoming Week
	23	BOARD OF GOVERNORS MEETING (TENTATIVE DATE)
	24	Home Football vs. Southwest Baptist University
	31	Home Football vs. Lincoln University
November	6-7	Truman Experience Weekend
	14	Home Football vs. McKendree University
	23-27	Thanksgiving Break (students)
	25-27	Thanksgiving Holiday (campus closed)
December	5	BOARD OF GOVERNORS MEETING (TENTATIVE DATE)
	7	Finals Week
	12	Fall Commencement
	21-22	Energy Conservation Days (campus closed)
	23-25	Winter Holiday (campus closed)
	31	New Year's Holiday (campus closed)

2027

January	1	New Year's Day Holiday (campus closed)
	11	Spring Semester Begins
	18	Martin Luther King, Jr. Day Holiday (campus closed)
February	6	BOARD OF GOVERNORS MEETING (TENTATIVE DATE)
	15	Admitted Student Event
March	8-12	Spring Break (students)
	29	Term Break (students); Spring Holiday (campus closed)

Calendar of Events

June 2026 through June 2027

April	3	BOARD OF GOVERNORS MEETING (TENTATIVE DATE)
	3	Foundation Board of Directors Meeting and Foundation Banquet (Tentative Date)
	15	Student Research Conference
May	8	Spring Commencement
	24	Summer Session Begins
	31	Memorial Day Holiday (campus closed)
June	12	BOARD OF GOVERNORS MEETING (TENTATIVE DATE)

ITEM O

Agenda Items for Closed Session

RECOMMENDED ACTION

BE IT RESOLVED that this meeting be continued in closed session, with closed records and closed votes as permitted by law, for consideration of the following items as authorized by Section 610.021, Revised Statutes of Missouri:

1. Approval of minutes for the closed session of the last meeting under Subsection 14 of the statute for “Records which are protected from disclosure by law;”
2. Individual personnel actions under Subsection 3 of the statute for “Hiring, firing, disciplining or promoting of particular employees by a public governmental body when personal information about the employee is discussed or recorded,” and
3. Confidential communications with the General Counsel, as defined in Subsection 1 of the statute.

Moved by _____
 Seconded by _____

Vote:	Aye	Nay
Burks	_____	_____
Christofferson	_____	_____
Dameron	_____	_____
Gildehaus	_____	_____
Gingrich	_____	_____
Hillier	_____	_____
Lovegreen	_____	_____